### The Future of Barrytown Survey

Richard A. Panzer December 31, 2014

#### What is the Future of Barrytown College of UTS in light of HSA Nov. 25 mandates?

QUICK FACTS about Barrytown College and UTS in the Fall, 2014 semester: We have:

- 35 enrolled and on campus undergraduate students this Fall,
- 45 Masters students
- 16 D.Min. students who took courses this semester
- 3 second gen in the Graduate degree programs
- 33 second gen enrolled in the undergraduate program

This semester UTS achieved 75% of the enrollment goal for the undergraduate college that was set up for us by the HSA leadership.

This enrollment already brings in twice as much income as the entire graduate program.

The CFO estimates that even with tuition income based on this actual level of enrollment growth, within 1-2 years the undergraduate college can begin to help pay for the graduate seminary and Barrytown property expenses and thus to reduce HSA subsidies to UTS.

In the Summer - Fall of 2013, UTS, in response to HSA demands, cut its staff salary expenditures by 25% and froze all construction on the Barrytown campus. Its sale of riverfront property in Barrytown in July, 2014 allowed UTS to resume construction and put back missing windows in the East Wing of the Main Building where the college campus is located.

On November 25, 2014 the HSAUWC board of directors voted to reduce the current level of funding for UTS by 32% effective next month, January 2015. This level of funding will only be available if the the UTS board agrees to 1) close the undergraduate college in Barrytown at the end of the current academic year in May 2015, 2) remove the current president of UTS, 3) form a joint committee with HSA after 1) and 2) have been done to figure out what the future of UTS should be and the level of HSA funding going forward.

1. Do you believe that UTS' achieving 75% of its recruitment goal for the undergraduate program set by HSA justifies the HSAUWC mandate to close down Barrytown College?
Do you believe that UTS' achieving 75% of its recruitment goal for the undergraduate program set by HSA justifies the HSAUWC mandate to close down Barrytown College? Yes, if UTS failed to fulfill its enrollment goals, it shows there is little hope of enrollment growing sufficiently in the future.
Not sure.
It's understandable that it may take several years for a new college to build student enrollment, it is unjustified for HSAUWC to threaten the withdrawal of all funding to force UTS to close the Barrytown College.
2. Do you agree with HSAUWC's requirement that the UTS board remove the current President?

Do you agree with HSAUWC's requirement that the UTS board remove the current President? Yes. Under Dr. Panzer's leadership UTS is 25% short of the enrollment goal insisted upon by HSA for the college. There have been significant delays in approval of federal Pell grant funds due to UTS. The institution needs a new leader who shows more respect for HSA leadership and their vision for UTS and education of 2nd Generation.

Not sure.

No, to threaten the withdrawal of all funding if UTS does not remove its President is a violation of UTS's authority as an institution of higher education and could be cited as another reason to revoke accreditation. Under Dr. Panzer's leadership, UTS has made numerous efforts to accomodate HSA's insistence to cut its support for UTS, while also making effort to maintain the graduate seminary, to grow the undergraduate program and to work together with HSA to offer certificate training programs for UC

leaders and pastors.

3. Do you agree with UTS and HSA forming a joint committee to plan for the future of UTS and the Barrytown property AFTER the college has already been closed?
Do you agree with UTS and HSA forming a joint committee to plan for the future of UTS and the Barrytown property AFTER the college has already been closed? Yes, since the college is unlikely to succeed, better to accept that reality and then figure out what to do with the Barrytown property.
Not sure.
No, it is irresponsible to plan for the future AFTER destroying the option of keeping the college, since it may be the most cost-effective and profitable use of the Barrytown property.
4. Dr. Panzer has stated that if the college continues, it will be possible to reduce HSA subsidies to UTS by half within 3 years, and if necessary, to zero in three more years. If this is correct, do you think this is fast enough?
Dr. Panzer has stated that if the college continues, it will be possible to reduce HSA subsidies to UTS by half within 3 years, and if necessary, to zero in three more years. If this is correct, do you think this is fast enough? No, UTS has been a drain on HSAUWC for too long. The 32% cut in HSA subsidies should start next month, as HSA is insisting, conditional upon HSA's demand that the college be closed at the end of the school year and the president dismissed immediately. Dr. Panzer's administration, though well intentioned to grow the college, may again fail to reach its enrollment goals and put HSA in a position where it has to divert funds needed for more valuable programs to UTS.
Not sure.
Yes, such a reduction from \$1.3 million per year to \$650,000 in HSA support for UTS per year during a 3 year period, or to zero in 6 years, would be a significant accomplishment. if this can be achieved based on actual trends in enrollment growth, the goals of reducing the HSA burden and preserving Barrytown as a resource for 2nd Gen and future generations could both be achieved.
5. If UTS submits to the HSA demands that it cut its budget next month by 32%, close Barrytown College and remove the President, your opinion about the UTS board of directors would be:
If UTS submits to the HSA demands that it cut its budget next month by 32%, close Barrytown College and remove the President, your opinion about the UTS board of directors would be: My respect for the UTS board of directors would be increased. It is finally making the tough, though painful, choices that need to be made. The funds saved can be used for more valuable HSA projects.
It is understandable that the UTS board has no choice but to follow HSA demands since HSA provides 40% of the UTS budget.
I cannot respect a board of directors that agrees to demands that place both the accreditation and existence of the entire institution at risk. I will not be sending donations to an institution that does not stand for principle and lacks vision for the future.
More thoughts about your respect for the UTS board if it follows HSA demands?
6. If a way is found for Barrytown College to continue, would you be willing to help as a volunteer "ambassador" for the college or to become a donor to the college? (You can choose multiple answers.)
If a way is found for Barrytown College to continue, would you be willing to help as a volunteer "ambassador" for the college or to become a donor to the college? (You can choose multiple answers.) No, I'm too busy and have more important things to support.

Yes, I'd like to learn how I could become a volunteer "ambassador" for Barrytown College and/or UTS graduate school.
Yes, I'd like to become a donor.
If you answered yes to 2) or 3), or would like to be informed about events at UTS/BC, please give your name, email, and phone contact infomation. Thanks.
7. Any other thoughts about the future of UTS, Barrytown College or property?
Any other thoughts about the future of UTS, Barrytown College or property?
8. Any thoughts or comments about HSA's Nov. 25 resolution?
Any thoughts or comments about HSA's Nov. 25 resolution?
9. Tell us about yourself! (please check all boxes that are true for you)
Tell us about yourself! (please check all boxes that are true for you) Unificationist Other faith perspective U.S. Resident Living outside the U.S. Male Female 1st Gen 2nd Gen UTS Graduate College Graduate Currently in College Currently at UTS/BC HS Grad, but not at college Not yet finished HS
Anything else you'd like us to know about yourself?
Done

# Q8 Any thoughts or comments about HSA's Nov. 25 resolution?

Answered: 130 Skipped: 102

#	Responses	Date
1	Seems ill considered, and does not inspire confidence in the ability/disposition of the authors of the resolution to fairly evaluate issues related to sustainable growth.	12/16/2014 5:26 PM
2	HSA leadership should represent the church membership. They should not act on such an important matter without extensive discussion with members. Amen.	12/16/2014 3:56 PM
3	There must be a way to move on peacefully for the best of both HSA and UTS	12/16/2014 3:17 PM
4	The resolution is short sighted.	12/16/2014 12:25 PM
5	Heavy handed	12/16/2014 11:13 AM
6	They deserve their own destruction, which they will receive in due course.	12/16/2014 11:03 AM
7	I have the up most respect for the board members who are at least willing to serve, I even named my son after one of them. I am just curious to know if the new facility being built in Vegas has anything to do with Church resources being channeled away from UTS. Historically we have been a 'top down' movement. Is someone higher up calling the shots here? or is this a sincere and carefully thought out decision from the board. If so they should at least answer point by point the many questions raised by Mr Graham.	12/16/2014 10:29 AM
8	HSA's reasoning for the resolution, including minutes of its meetings, should be published.	12/16/2014 10:26 AM
9	Why all the pressure to close. It will be hard to undue any wrong decisions. What are True Mother's thoughts about Barrytown?	12/16/2014 10:24 AM
10	HSA regularly changing its stance on this issue wastes time money and energy on both sides. It makes them appear as if someone else is pulling the strings, and they can't remember why or what they said four months earlier.	12/16/2014 10:06 AM
11	See 7	12/16/2014 8:13 AM
12	From my understanding of the figures presented above, the UTS will need to receive around \$4,500,000 of additional funding over the next six years - not an insignificant sum. I'm no longer living in the US but, if I was, I'd want to see a report from HSA that showed how much revenue was at its disposal for providential projects and operational activities each year and where that money was to be allocated. Only then would I feel that sufficient information was available to me to make an informed evaluation.	12/16/2014 8:09 AM
13	Very short sighted.	12/16/2014 7:37 AM
14	Why not replace them all? We need people who are religious, and are serious educators (NOT POLITICIANS) who can stand for True Parents' vision whatever the reason.	12/16/2014 7:08 AM
15	This is the time to expand, not contract. The people who are the driving force behind this resolution are ignorant as to how many 2nd and 3rd Generation Blessed Children have set their hopes and dreams on one day attending Barrytown College. This sends so many bad signals to these young people that mere words and explanations could never reverse. This is the age of social media and immediate mass global communication. It is not simply Second Gens living in North America who are being appalled and further turned off by this; it is young people worldwide who see what you are trying to do and are again disgusted. Barrytown College is an important Gateway to God's Will for young Unificationists.	12/16/2014 6:49 AM
16	The HSA Board is acting crazy. To renege on their assurances of support for 2-5 years suggests they are incompetent at best Such an extreme position is reckless, with more to lose than to gain, HSA should poll it's US membership (presumably the source or significant portion of it's funds) about this action. Who has authority over the HSA Board, by the way? If HSA doesn't see the value in it and they don't want to fund it and UTS can't fund itself, maybe it's time to let it go and move on.	12/16/2014 3:19 AM
17	Certain factions of the movement present a threat to centralized control and are likely to continue to be marginalized. The answer is to become totally self-sufficient.	12/16/2014 1:45 AM

18	It's absurd and lacks rationale. Their motive is murky at best and demonstrates a sore lack of vision.	12/16/2014 1:22 AM
9	Who hires the HSA Board? Who evaluates their productivity? Who can fire them? Please publish this.	12/16/2014 1:14 AM
20	Institutions, in acting practically, generally act against human interests.	12/16/2014 1:09 AM
21	Hahaha we've been screwed for quite a long time I guess since we're losing tons of money to whatever's happening in our unfortunate corruptible places. It's no wonder HSA had to make some new resolutions to try to make sure we're not swimming in loads of debt. I guess we're gonna have to go back to MFT days at some point.	12/16/2014 12:48 AM
22	For the sake of brevity, I'll candidly touch on a few points. I hope others have expressed similar concerns. 1) This survey carries a very strong bias which undermines a lot, if not all, of its legitimacy and ability to affect any change it calls for. It's unfortunate, but my hope is that any results/comments will still be taken into consideration by the board as a sincere effort from vested parties. 2) I am a second generation who has disassociated from the UC movement. Though the board's decision does not effect me, I do believe that this issue between Barrytown and HSA and how it has been portrayed to the public is symptomatic of more systemic challenges in the church. Actions from both UTS and HSA do not ensure, and even undermine, the long term sustainability of the UC. This goes much further than UTS. 3) I'm writing because though I have left, the UC gave my parents an umbrella of morality and idealism to better raise their children. While I strongly disagree with some core tenants, that kind of community is essential for children. I believe that long term positive change can still happen in the church starting with high profile instances such as this one. 4) I hope that HSA understands that many people see these actions as petty and undermines the public's trust in the ability of the Board of Directors to effectively guide the UC movement. While the actions may seem isolated to this incident, the message that gets sent is "we don't know what we're doing". This is the largest reason why I left. After working at HQ and a few big national/international issues I got the sense that leadership had no idea what it was really doing, or the messages their actions sent to membership. Please prove me wrong. 5) The argument can be made that IJN made these decisions and that HSA is trying to backpedal to set things right, but that's analogous to life dealing cards, being upset about the ones you've been dealt, and trying to reshuffle the deck to set things right. It doesn't work like that. You get kicked out of the g	12/16/2014 12:44 AM
23	Would like to hear HSA side of story	12/16/2014 12:37 AM
24	I think I understand the need to cut expenses, and recognize that it may be urgent. If there isn't money, then there isn't money; one cannot simply pull it from thin air. I wonder, though, about the demand for Richard to resign. What kind of conflict is there among brothers that we only now hear about? Funding only?	12/16/2014 12:23 AM
25	Did anyone ask True Mother's opinion? Is she of the same cavalier opinion that the history and the future of Barrytown is no big deal?	12/15/2014 11:27 PM
26	I believe there needs to be more discussion on this matter.	12/15/2014 11:25 PM
27	This is totally none sense. The leadership is so blinded and self-centered. They should remember how they were raised and educated by True Father. They were not naturally qualified to be in leadership from the beginning. True Father had poured heart and love with patient so that they could grow. This, they should remember.	12/15/2014 11:10 PM
28	Not sure what it was.	12/15/2014 11:09 PM
29	Siege mentality. reduce expenses. get support from USA Tribal Messiahs. and outside friends. UPF membership. need a degree in Peace.	12/15/2014 10:59 PM
30	There is no way, not from a moral, religious, or legal standpoint, that such a decision is in any way justifiable to me or anyone who understands at least half of the picture. It is reprehensible and disgusting; by HSA abdicating the responsibility that itself assumed and pledged to uphold not more than two weeks ago, it is clear that, on a fundamental level, it is an organization that acts in direct contradiction to what can be described as central unificationist ideals.	12/15/2014 10:53 PM
31	Very disappointing, but not surprising	12/15/2014 10:50 PM
32	The project deserves at least a three year effort before drastic action is taken.	12/15/2014 10:39 PM
33	As always, short sighted and blindsides you. Typical church administration behavior.	12/15/2014 10:30 PM
34	I would like to hear the HSA explanation for why the removal of Dr. Panzer and the closing of the Barrytown College are the condition for discussing the future of UTS. Without knowing that, any survey responses would be based on insufficient information and emotion. I don't think that would help us come to a meaningful solution.	12/15/2014 10:28 PM

35	It's hard to know what to say since it seems the decision was made by ones that have not visited the site in the last year or so. This type of decision is what causes many to back away from HSAjust saying.	12/15/2014 10:13 PM
36	I do not want to write down how poorly it reflects on the leadership priorities of our movement today as I may say words I have been taught not to use.	12/15/2014 9:52 PM
37	As I said, I'd like to hear HSA's explanation of this seemingly sudden and irrational move.	12/15/2014 9:43 PM
38	Barrytown UTS is one of the most important accomplishment of the UC Movement in the US, losing this foundation would be a great tragedy for the future of our movement ion America and serving the world.	12/15/2014 8:56 PM
39	The HSA Board's resolution is destructive. In order to establish a new educational institution a relationship of trust must exist between the administration and the participants. To constantly threaten closure breaks down that trust. Consequently the HSA Board has unnecessarily made it more difficult to increase the student body through its irresponsible actions.	12/15/2014 7:39 PM
10	shock	12/15/2014 7:06 PM
41	The this is the second time I have heard that the college is to be shut down. It is amazing that 75% of the goal was accomplished with such instability. 100% or more would probably be already enrolled if the parents were confident that the college would be open long enough for their kids to graduate.	12/15/2014 6:23 PM
42	It would be great to have a report that gives us just the facts and no drama, so that the people you're asking an opinion from can give an educated response. The way HSA is dealing with this situation seems very unprofessional, but without a professional, unbiased explanation of the situation, it's impossible to determine if that's actually the case! Please don't make the same mistake as them! Be the bigger people! I'm frustrated with the level of unprofessionalism as a whole of our movement. The message that Graham sent out and even this survey is extremely one-sided and basically asked readers to trust his point of view and support it. I love what Barrytown is doing but as a University, it needs to show the example of professionalism.	12/15/2014 5:20 PM
43	It's in part due to leadership like this that I no longer consider myself a Unificationist. Very sad.	12/15/2014 5:17 PM
44	Disgraceful. A question: Why is it so important to the HSA board to remove Dr. Panzer? Answer that, follow the money trail, and we might have a salient picture of just what is really going on.	12/15/2014 4:59 PM
45	It is sad that we have to use this method to voice our hopes and dreams. That our leadership does not seek or have any interest in the voice of the member is very obvious.	12/15/2014 4:40 PM
46	I think the HSA Resolution is coercive, and unconscionable.	12/15/2014 4:23 PM
47	Are you sure this is not a communique from Kim, Jong Un or some other 3rd world dictator? It would be laughable if not for the potential to destroy more of TF's foundation	12/15/2014 3:29 PM
48	Is it true that a promise was made to keep UTS funded for an additional 2-5 years in October of this year, only to have HSA pull back on that promise on Nov 25th? If so, Specifically, why was was this done?	12/15/2014 2:27 PM
49	The resolution is is designed to benefit something or someone else other than Barrytown College. This is a serious breach of integrity, honesty and proper ethics.	12/15/2014 1:11 PM
50	Wrong, unprincipled, top down, ignoring the effect that it will create within our movement, which will be greater division and lack of support of leadership, a self-induced problem.	12/15/2014 1:04 PM
51	As a European I appreciate the fact that HSA USA has been supporting the UTS over years. However, I do not consider it makes the American movement the sole owner of the institution. Therefore I think that they should present an alternative plan for the seminary if they are to force changes for the current plan. We in the international community should also be allowed to have our say when decisions which effect our entire international movement are taking place.	12/15/2014 12:56 PM
52	I sincerely hope they reconsider it. While many believe in the ideals few believe in the organization's ability to achieve them. There is not a lot of faith left for HSA in the US, between either the first or second generation. Honesty, openness and responsibility to constituents are necessary in any organization that relies on membership. If this resolution is executed, I think we can probably give up all hope on the organization's ability to function and retain membership in any meaningful way. UTS is one of the few institutions that has consistently been responsible in its mission; we are not talking about huge dollar figures - why would we throw it all away for a power struggle? This makes zero sense.	12/15/2014 12:18 PM
53	Monstrous!!! Blackmail! When do we get an accounting of HSA's income and expenses?	12/15/2014 10:50 AM
54	Seemingly out of nowhere, without considering the actual best possible outcomes.	12/14/2014 11:40 PM

55	I do not see serious planning for UTS or Barrytown property or college in the resolution. It seems like spontaneous response to something.	12/14/2014 10:58 PM
56	I can imagine that the HSA leadership may be in financial trouble and their hand has been forced in this matter. That being said, 2nd gen are just beginning to the see the potential that UTS has as a school and a property for special events such as the BCSF.	12/14/2014 9:29 PM
57	There should be an explanation made to the church membership.	12/14/2014 8:20 PM
58	HSA may be correct to seek a new President who is more aggressively able to move things and not cater to the people around him even though the current President is a fine, congenial principled person. He is not strong enough in securing the students and the money which is the main job of any President of an educational institution. He needs to be stronger not to allow people around him to call the shots and make the wrong decisions under his watch. BC/UTS need to find their own funding and stop whining.	12/14/2014 7:51 PM
59	They need to further plan or reconsider. But any decision under good reason is understandable.	12/14/2014 7:32 PM
60	Ugh! Disheartening. Foments doubt about the future of our movement.	12/14/2014 7:10 PM
61	Headquarters is out of touch with both its own people and America. They only want to attend True Mother and do what they think pleases her. They don't know how to save their own church or the world.	12/14/2014 2:56 PM
62	Unbelievable to resort to such bullying tactics, completely unacknowledging any of the victories that the college and grad school have attained, but rather choosing to stomp on any progress attained and scare off future potential students. Not to mention the value of the property. Growing up in the church although we were introduced to beautiful ideals, feeling so poor and small (as many ppl still don't know who we are) it was definitely not easy by any means but having UTS, belvedere and camp sunrise was a HUGE part of any of the joy I felt growing up as a BC. These places were a source of pride, a safe haven for my friends and older brothers and sisters to feel free and receive education in an environment surrounded by nature. My catholic friends are so proud to have the Vatican and all these elaborate cathedrals etc. What do we have??? Nothing in comparison to other faiths yet ppl are always trying/threatening to close the very little we manage to have I'm definitely not in favor of the board's current position	12/14/2014 10:01 AM
63	n/a	12/14/2014 8:46 AM
64	HSA is led by corrupted American members who are prepared to do anything to keep their positions and expense accounts,=. Unfortunately, people who are appointed to positions from Korea seems to have more of a business interest than any sort of spiritual goal. To answer the question: HSA's resolution is a corrupt compromise with unethical foreign authorities.	12/14/2014 8:20 AM
65	The church never keeps its promises made to the members.	12/14/2014 2:28 AM
66	I'm not pleased with it, and frankly disappointed with the HSA. I think their resolution does not represent the values of True Parents or the church as a whole, and I think True Father himself would be disappointed in it, as he was the founder of UTS in the first place. I also wish that more information was provided as to why HSA is choosing to close the college. It is only fair to the UTS board members and the students for whom the decision directly concerns.	12/13/2014 11:41 PM
67	More back information needs to be presented on the reasoning behind this resolution.	12/13/2014 10:15 PM
68	If they made the resolution for just saving money without thinking of the value of the UTS from God's viewpoint as TF did, the consequence of it will cause another financial problems, perhaps.	12/13/2014 8:20 PM
69	I question such an ultimatum made without thorough explanation. It appears a great deal of current support for HSA could be withdrawn as a result of the approach that was taken, i.e. ultimatum rather than working together as colleagues to find solutions to the problem, which I assume is a drastic shortfall in HSA's income.	12/13/2014 8:02 PM
70	I am surprised and perplexed that HSA would suddenly renege on its promise to continue funding UTS for the next 2-5 years. I would like to know the reason behind this sudden change.	12/13/2014 7:32 PM
71	I don't understand the financial situation going on with HSA. However, as the headquarters I think that they should not give up so easily on UTS and try to find a different method rather than destroying something so beautiful. Was this what the church was about? Many people offer donations for God's purpose and for good duties to be performed. Not to take down something we all helped to create. There are thousands of people who are connected together through UTS and when this disappears without a valid reason to justify this resolution, it is not understandable.	12/13/2014 6:58 PM

72	It is wrong for a small group of leaders to make decisions affecting the wider movement without input from members. The HSA Board should be responsible to a representative General Assembly of members. The HSA Board should emphasize its religious and educational purposes as TM states and as its corporate bylaws mandate rather than borrowing millions for businesses.	12/13/2014 6:43 PM
73	It is not fair	12/13/2014 6:20 PM
74	The writing is on the wall. With the leadership now, the fate of UTS is written in stone.	12/13/2014 5:11 PM
75	I think there is no clarity as to why they proposed these ideas/demandsdid Dr. Panzer do something terrible? There seems to be something hidden.	12/13/2014 4:35 PM
76	It would be heart breaking to see this endeavor squashed before it has had a real fighting chance!	12/13/2014 1:00 PM
77	I am aghast. Where is the transparency of the HSA Board? How much do they get in salary, per diem or honoraria from HSA? How about cutting them all off, if they don't achieve 75% of their goals? While the resolution seem to target Barrytown College, any drastic measure like that jeopardizes accreditation. UTS has been put on probation already because of the "fickleness" of the HSA support. I have some more comments that are not fit to print.	12/13/2014 12:46 PM
78	I would prefer to support our college before the Las Vegas palace construction.	12/13/2014 11:06 AM
79	It's a nuisance	12/13/2014 11:05 AM
80	Very poor form and disappointing to hear that the processes being UTS have not changed. It really undermines any credibility that was slowly being established.	12/13/2014 9:36 AM
81	A reversal of support which undermines our trust in our church leaders. Why don't they ever go to the members and see what we think before taking such action? Shows they are not interested in the members and what they think.	12/13/2014 9:25 AM
32	Unbelievable.	12/13/2014 8:37 AM
83	It's tight demand.	12/13/2014 3:45 AM
84	I would like to know more about why HSA changed its message so quickly in regards to funding/support for UTS. Did an unforeseen expense requested by True Mother suddenly arise? Have expected sources of support for HSA suddenly fallen short? Is support for this resolution near unanimous, or are there are deep divisions among the HSA board members? Does True Mother have clear information about what is going on, and if so, has she expressed any opinion/directions? Robin Graham's explanation was extremely well written, but it barely skimmed the surface about what is happening within HSA that motivated this move.	12/13/2014 3:23 AM
85	Were these demands sudden and unexpected or otherwise?	12/13/2014 3:16 AM
86	After all the blood, sweat, and tears that our True Father invested in Barrytown, the action of the HSA board appears to be a knife in the back of our True Father. Their action is absolutely incomprehensible, especially the way it was done, without any discussion with UTS board members. Do any of the HSA board members actually believe that True Father would agree to the sale of Barrytown? Just because True Father is in spirit world does not mean that he doesn't see what they are doing.	12/13/2014 2:19 AM
87	Do not talk at UTS people, talk with them please. Please: practice true love. Do not single out one group of people for harshness.	12/13/2014 1:32 AM
38	It is deplorable and makes one	12/12/2014 10:57 PM
39	Strange how tables turned so drastically in only 7 weeks against continued support for UTS. Did the HSA Board have some new information that led them to reverse position and arrive at their latest decision?	12/12/2014 9:38 PM
90	I think I may not be getting the whole picture. As it is, HSA appears to be intractable and mean-spirited. I don't like to think of any of them being that way, and so I wonder where this came from. I would agree that in just trying to keep UTS alive with its bare-bones existence is nearly a miracle in itself. But this scrappy worn down veteran has got a lot of life in it and should be given the chance to re-define and re-design itself in such a way that it will meet and exceed what HSA is presently seeing it able to be or do.	12/12/2014 9:24 PM

91	Are the folks who made this resolution REALLY living and practicing the standard True Parents have taught us and practiced???? It seems like this shows a lack of even secular wisdom when looking long-term. The secular realm seems to hold a higher standard of ethics and morality in some ways that we are showing in regards to this situation. What is the reasoning behind firing the President of these educational institutes? Where is the clear plan which is considering the future of blessed families succeeding generations? How will the dismantling of these institutions help God's Providence? Where is the concern for True Father's investment in this area? Do the HSA folks who made this resolution really BELIEVE and have FAITH in God and in True Parents' and their vision???? As a religious institution, shouldn't our decisions and actions be based on these things and then practical issues be worked out? Money and position and power are NOT the primary focus, they should be in the object position to true ethics, not the subject position. This is an example of the misuse and misapplication of whole and individual purpose and is very short-sighted. One can only hold the people who made this resolution in suspicion of less than holy, wholesome motivation. I am deeply angered and sorrowful at the crassness, arrogance, and disregard for others and short-sightedness which this resolution shows.	12/12/2014 8:53 PM
92	I would like to read the rationale, justification and the plan HSA points to as the alternative choice. What are they proposing to commit that money to?	12/12/2014 7:38 PM
93	I'll let the HSA board know personally what I think about their resolution!	12/12/2014 7:19 PM
94	depressing	12/12/2014 4:34 PM
95	They must have rocks in their heads, or have otherwise just plain lapsed into lunacy!	12/12/2014 4:08 PM
96	AGAIN, I HOPE THEY ARE WILLING TO RESIGN IF THEY FAIL TO MEET THEIR MEMBERSHIP GOALS	12/12/2014 3:44 PM
97	It is not just the conclusions, it seems a sloppy way to do itand contrary to any concept of member centered movement. Transparency? Accountability? Representation anyone?	12/12/2014 3:30 PM
98	The president should resign given hid job performance	12/12/2014 3:27 PM
99	Besides outrage? How's the Kimchee over there? Did you drink enough KoolAid yet?	12/12/2014 3:03 PM
100	How can we possibly think we can build Cheong il Guk with a capricious leadership that cannot be trusted to honor its word	12/12/2014 2:31 PM
101	What the heck! There is nothing heavenly in this forceful bullying.	12/12/2014 2:26 PM
102	ultimatumish needs diplomatic integrity.	12/12/2014 2:24 PM
103	Irresponsible and ill considered, as well as disrespectful of the work that especially Richard has done to establish the all important Barrytown College (which will become a leading world university in time).	12/12/2014 1:34 PM
104	They're idiots.	12/12/2014 1:25 PM
105	This is a very short-sighted and unfortunate decision.	12/12/2014 1:07 PM
106	My understanding is that True Mother wants every business to support itself or close. I respect that request and the timeline chosen.	12/12/2014 12:30 PM
107	You will lose any credibility left here in the US. You might as well pack up and move everything back to Korea and quit here.	12/12/2014 11:55 AM
108	It's incomprehensible and outright wrong. Why does HSA hate UTS/BC? Why don't they understand the value of education? All that is necessary for evil to triumph is for good to do nothing. Why do these board members not understand our TP vision for UTS, Barrytown College and the Barrytown property? If HSA is actually not united with TP vision, perhaps it is true that one of the "heretic" groups led by an "excommunicated" True Child is more united with TP. Way to go to split our movement utterly and completely!!!	12/12/2014 11:39 AM
109	I would like the Minutes to be available. Also I strongly disagree about selling Barrytown and the property.	12/12/2014 11:23 AM
110	It's a sad resolution when I think of arriving at UTS on one of the OWC teams in 1974, and meeting TF and TM in their pride in the new acquisition, with the two youngest sons playing with a kitten out front of the chapel, and Hyo Jin Nim proudly riding a pony in the grounds at the back. It totally lacks vision. It would at the very least need a completely open discussion of all sides - potentially with high-rated consultants - AT THIS STAGE, to even show that there is good will. The 'demands' suggest that good will has broken down, and one can't really see why breakdown of relationship is necessary or inevitable.	12/12/2014 10:05 AM
111	No words. Just hire a lawyer and do what you can to hold them accountable and separate the institutions.	12/12/2014 9:45 AM
112	absurd and shows lack of leadership	12/12/2014 9:25 AM

113	reason to fire Dr. Panzer unclear. outside consultants are going to reach the decision required by the one who pays them. its time for some overall leadership that does not seem to exist as of now.	12/12/2014 9:12 AM
114	3 of 7 members of the HSA board are also on the UTS board. Was the HSA resolution passed 4-3? Or did UTS/HSA board members vote with the rest of HSA? If any of those 3 voted with the other 4, that's a serious conflict-of-interest problem. In that case, it sounds like a power play against richard panzer. Else, it smells like HSA is trying to sacrifice UTS to save itselffrom other corrupt financial shenanigans gone sour, it history proves anything. It feels suspect to me, though I don't have all the facts. The resolution is also very shortsighted, given Father's belief in and intent for UTS. Feels like a betrayal. Once closed, I believe UTS will never re-open. It's possible the land will be sold to someone with ties to church leaders here or in Korea (more likely). Something else will be created to use the propertyjust like harry reid of nevada tried stealing clive bundy's land and kicking him off public grazing lands ostensibly to save some desert tortoise so his cronies but really so he could let a chinese solar power company build a plant there with a waiver for the tortoise. Total corruption. I have to wonder if this isn't something similar, and we won't know about it until the smoke clears. UTS is part of Father's dream. HSA has a mandate from Father to ensure it continues operating. Not really interested in their day-to-day operational problems. Their job is to follow Father's ministerial intent by teaching Divine Principle such that more people want to help Father's ministerial intent. In my book, that's pretty much it. HSA is spectacularly failing in its one and only job. UTS, on the other hand, is at least producing accredited degrees, which is its SOLE jobeven if, like me, those graduates don't (or haven't yet) accomplish much our on their own. I put forth plans to Dr. Shimyo when I was a student there to help ensure graduates could successfully utilize their education, but he shot it down, as usual, because it wasn't *his* idea. So, it is what it is. But the sad part is, DP isn't being spread	12/12/2014 8:26 AM
115	Is it the church's plan to ship all 2nd gen college students to Korea for undergraduate programs, and support the parents' financial needs in that?	12/12/2014 8:18 AM
116	See 7. above.	12/12/2014 7:33 AM
17	It makes me feel like I want to leave the Unification Church.	12/12/2014 7:29 AM
118	Haven't heard their side of the story, but this is a very disturbing situation.	12/12/2014 5:35 AM
119	It is my firm conviction that when you make a decision on that scale, you should stay with it unless it is clearly wrong to give it further support. Members should be informed as to why this is occurring and should be given further details on the situation at hand.	12/12/2014 3:45 AM
120	It's shameful to retract support so suddenly after promising to continue funding for 2-5 years. This is not how our church does business.	12/12/2014 2:42 AM
121	Why get rid of Barrytown College? This past summer we just had a "God's Hope for America" tour, reviving the spirit of Unificationists in America. Young 2nd Gernerations attending a college run by Unificationists training to become future leaders are God's hope for America.	12/12/2014 2:24 AM
122	I would be extremely interested in why they want to make this drastic decision as well who made it. As stated, it seems to be an extremely unprofessional way to approach anything. This kind of erratic, unexplained behaviour from leadership is what shames me most about our movement. I love telling others about our beliefs, but of our mouvement and how it functions?I prefer to keep them from that as long as possible. I look forward to the day when we all act as professionals, both at our jobs and in this mouvement.	12/12/2014 2:11 AM
123	The HSA board's decision doesn't make any sense, starting from the decrease in funding. As long as there isn't a valid reason and a plan for the funding that's being cut due to this resolution, and usage of UTS property, I can't feel even an ounce of respect for.	12/12/2014 2:09 AM
124	What are the reasons and why have they are focused on killing UTS and eliminating Panzer? What are their other pressures that have led them to these conclusions?	12/12/2014 2:08 AM
125	The student body and faculty know that this is not just a threat to Barrytown College, but a threat to the future of the movement and America. Barrytown College is the first substantial effort I have seen towards raising up the Second Generation, beyond experiential programs and summer camps, ending the isolation and separation of Second Generation and providing a solid foundation for our future leaders. This college has the potential to raise up students as young men and women who have the power to redeem the fallen world. It is impossible that the HSA's resolution could have been made on the basis of the college "not being likely to succeed." All the figures are against them, and the hopeful student body and staff are determined to speak up and defend the college and the property from arbitrary, foolish, needless termination.	12/12/2014 1:58 AM

## SurveyMonkey

126	Does HSA board have any vision for the education of young Unificationists or has no vision? It seems everything are done in the closed door based on someone's agenda.	12/12/2014 12:03 AM
127	It would be really helpful to have more information / transparency on this issue from HSA, as a lack of clear communication on their end is underhanded, and their actions are reprehensible in this situation. It is not okay to say "do this", while threatening, without even properly explaining the reason why. I would urge those involved to be cautious, because while the HSA board may be ethically in the wrong, acting on emotion without the balance of knowledge and clarity can be dangerous.	12/12/2014 12:00 AM
128	They don't know what to do and they look nervous. They need to calm down and work according to a plan	12/11/2014 11:59 PM
129	Why so sudden? It implies lack of faith in America. Donations are greatly helping the building fund in Vegas. Let's try harder in that direction before closing.	12/11/2014 11:32 PM
130	The vision seems shortsighted.	12/11/2014 11:27 PM

# Q7 Any other thoughts about the future of UTS, Barrytown College or property?

Answered: 131 Skipped: 101

#	Responses	Date
1	Looks like the college is the best hope for the property and the church future. It will be needed to support the growth envisioned by the 2020 project.	12/16/2014 3:56 PM
2	Any ideas that would help the college and the property make money should be entertained. There is a creative pool of membership out here. Democratic models are better than the autocratic top-down models of our church. Camp Shehaqua is implementing a governance system called 'sociocracy' or 'dynamic governance'. It is a system that honors individual contributions, but does not bog down if there are disagreements.	12/16/2014 11:13 AM
3	Unfortunately, UTS and Barrytown College, though well-meaning institutions, are captives of the current schism in the Unification Movement in general, which in turn is a predictable outcome of the death of a charismatic but highly flawed founder, whose charisma could not be matched by his successors, but whose flaws are more than surpassed by those of his successors. Ultimately, the College and UTS will have to be sold off, just as the Christian Brothers Seminary was once sold off, because there are simply not enough people in the Unification Movement to sustain it; nor, in my opnion, should there be, since Sun Myung Moon was a fraud and his entire movement was based on lies.	12/16/2014 11:03 AM
4	My children have attend sports fest for several years and my youngest was part of GPA 2013/14 that made great use of the UTS facility for several months and I assume a portion of the GPA fee of \$4,000.00 per student went to UTS. Earlier this year I attended a Seoung Hwa ceremony for Bruce Bonini held at the UTS Chapel and cant imagine a more appropriate facility to celebrate and honor the life of our Church members. UTS can also serve as a perfect environment to hold 'official' wedding ceremonies that many members celebrate with family after the Blessing of their children. As a graduate of UTS '94' I have been remiss in the past of financially supporting the Seminary investing my limited resources into the local church and programs like Church Camps for my children. This latest turn of events has moved me to make a small pledge of financial support.	12/16/2014 10:29 AM
5	UTS Barrytown is a sacred heritage site of the Unification Church. The students there likely are the future leaders of the church.	12/16/2014 10:26 AM
6	Education is the bottom line for the future of our movement.	12/16/2014 10:24 AM
7	It was only just started as a college. It should be given a three year period of time to see if growth continues.	12/16/2014 10:06 AM
3	I would like to know who is leading this idea at UTS and have THEM removed from the HSA board.	12/16/2014 8:13 AM
9	Certainly, it's a tragedy that an institution that has served our movement so long and has been so central to TF's vision must now be forced to shrink itself and possibly face extinction.	12/16/2014 8:09 AM
10	Barrytown College should be preserved absolutely!	12/16/2014 7:37 AM
1	UTS and Barrytown College NEED to stay for the sake of our second generations and for posterity!!	12/16/2014 7:08 AM
12	True Mother, Peter Kim, Dr. Yang, Bishop Kim, and anyone else who is unclear about the following should understand with certainty, for once and for all, that Barrytown College and all students within: (1) love our Heavenly Parent, our True Father, and our beloved True Mother; (2) are loyal to True Mother and her inspired Vision 2020, not just for those goals and that target date but for the establishment of God's Ideal on the earth for rest of their lives; (3) exist for the purpose of training leaders for our movement and becoming effective leaders themselves; (4) view Barrytown College as a sister school of Sun Moon University with the same life, love, and blood lineage as SM; and (5) join with our worldwide membership with the vision and the hope that more undergraduate Unificationist colleges and universities will be created, first on each continent and then in the providential nations that are most densely populated with Unificationists. Sun Moon University, UTS, and Barrytown College of UTS all serve the same purpose the advancement of God's providence. If First Generation members had entered UTS on the foundation of having been educated and trained in a Unificationist undergraduate college or university, those eventual UTS graduates would have been more productive as they went forward from that level of training to do God's will. One of the major reasons that so many Second Generation Blessed Children have not been involved in our movement is precisely because until now there has not been a Barrytown College! I hope and pray that this is not what the people who would close the school wish to perpetuate.	12/16/2014 6:49 AM

13	The college seems the best way to support the property, as well as contribute to the spiritual formation of young adults and create a new model for college education, something our country needs desperately.	12/16/2014 4:51 AM
14	UTS had 37 years to become self-sufficient. If it had, it wouldn't have to cower to HSA. I don't believe in victimhood so I'm not sympathetic from that point of view. Then again, isn't it in HSA's interest to at least partially subsidize UTS/BC?. The UTS Board should do it's job and fight this resolution. Probably, behind the scenes, the Japanese church is suffering financially and can't continue to support HSA UWC USA in the manner in which they have become accustomed. But even then maybe they should cut the Washington Times loose and focus on the (real?) mission of the church, that of the spiritual, rather than the political.	12/16/2014 3:19 AM
15	I will be the first to admit that I do not know the expenses of UTS, Barrytown or the property and the situation from headquarter's perspective. But, what I have been able to experience at 30 Seminary Drive means so much more to me than I can say. It's always been a place where I've felt closer to God and True Parents. My most earnest prayers have been there. I know there are countless other 2nd gen that feel the same way. Not only that, there are so many intimate moments first gen have shared with me about sitting and listening to Father speak, down by the pond, by Father's rock. The UTS property is a valuable place that cannot be replaced if deserted. It is a part of our history as a movement.	12/16/2014 2:11 AM
16	I think that UTS should take greater advantage of the digital revolution and move more toward being a "virtual" educational institution. Despite your best efforts, I doubt that the powers that be will continue funding, so why not make lemons out of lemonade and plunge into the future direction that education is likely to take in the Information Age? Perhaps you could arrange for a conference call to discuss this possibility.	12/16/2014 1:45 AM
17	Steady as she goes, we're on a good path to inevitable success. It makes no sense to think we can grow by burning down the roots of unificationists in USA.	12/16/2014 1:22 AM
18	It is a sign of the Last Days when the HSA Board lacks the vision to see a project through to completion.	12/16/2014 1:14 AM
19	I like what I've seen, with the younger generation. I graduated from UTS in 1992.	12/16/2014 1:09 AM
20	UTS has been home to thousands of people who have experienced its magic, whether it was a few hours, a few days, or a few decades. It is one of the few remaining historic sites of our Unification movement, and letting it go (like we have with so many other holy grounds and sites) feels like we're letting go of the roots that have held us together. From a materialistic point of view it might just be a building, or a couple acres of grass. But if you ask me, it's a powerful symbol of our life of faith, and our continuous quest to bring joy to God and unite the world around us as one true family.	12/16/2014 12:48 AM
21	Please increase the level of interaction with non-UC members. You don't need to target non-UC members to attend the school. Simply find ways to have students attend conferences at other schools about issues that interest them. They're going to be uncomfortable, be challenged, maybe laughed at, and even ridiculed, but they'll grow. Conferences are cost effective, condensed, and a good sneak peak into the culture and structure of other academic institutions. Not to mention they are fantastic for networking, making friends, and learning how to work with non-UC members in non-UC settings. I know quite a few Barrytown college students and unfortunately I'd have to say that they cannot effectively navigate the non-UC world to instigate the kind of change they would like to see. Trust me. Conferences. If you guys get past this, this is a great way to look into expanding the legitimacy of Barrytown.	12/16/2014 12:44 AM
22	I was under the impression that this situation had been resolved and that BC was going forward. Understandably, I would expect it would take at least three years to get all the ducks lined up for the school to make a go at it and be successful. The fact that they (BC) are again about to have the rug pulled out from under them is cause for consternation. I don't see how HSA can possibly maintain ANY credibility with these kind of actions. For many of our members - both first and 2nd gen - HSA's credibility and integrity are already in question. I can't honestly speak to the leadership of Dr. Panzer - perhaps someone else could do or accomplish more although I understand he is very dedicated and passionate about his work. I think there must be better ways to proceed then to outright demand his resignation. As a former seminarian, I believe it will be a tragic loss if UTS/BC is closed and used for a more trivial use than higher education and creating a unique learning environment for our 2nd gen.	12/16/2014 12:33 AM
23	Could Mother step in and have the shortfall made up from CP funds? I think Barrytown is important enough to ask her outright.	12/16/2014 12:23 AM
24	The Messiah selected Barrytown. Does that count for anything in the minds of the "fishermen" left behind to carry on. Carry on not undo! This decision seems painfully shortsighted despite the crafty presentation. If the goal is the applause of our enemies, standing ovation coming up.	12/15/2014 11:27 PM
25	I first studied the Divine Principle deeply at Barrytown. Barrytown holds great historic value for myself and I	12/15/2014 11:25 PM

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26	This is a historic education property of TPs' providence in America. It should continue to fulfill its mission of education.	12/15/2014 11:10 PM
27	I don't think UTS or Barrytown College should close. Non-unificationists need a higher level of learning that is not corrupted by the fallen world. If Barrytown College can be self sustaining in 6yrs, I don't understand for the HSA ultimatum. I would like to hear their side. Robin are you willing to tell their side truthfully?? Did HSA give Dr. Panzer a time to be self sustaining that was not met. If yes, he should step down on his own to avoid this negative feelings toward HSA. I know both sides of the story is not being told.	12/15/2014 11:09 PM
28	divide Barrytown property, build housing along the highway, student housing to rent to Bard Students till we have our own. Organic farming for 40 acres as an educational profitable enterprise. Build broadcast studio for internet college. make charter high school with theme of Peace High School, (boarding school for the rich) Add Peace as a major along the lines that Sun Moon has True Love.	12/15/2014 10:59 PM
29	I feel like this is a pivotal time within the American movement; this isnt just about UTS and Barrytown College, but rather about what we as Americans want our church to be. Do we want it to be an agent for change? Or are we going to let it continue being an organization that is essentially antithetical to not only Western but Unificationist thought and practice?	12/15/2014 10:53 PM
30	We need to explore all avenues that will get BC to become self-sufficient, starting with Dr. Panzer is already carrying out	12/15/2014 10:50 PM
31	True Father wanted this property to be a place of education for us and for the world. Please keep this property and keep Barrytown College and UTS!	12/15/2014 10:48 PM
32	I think the college is a great idea. What has True Mother said about the college and has all of this been reported to her. And, if so what is her response? If not, why not?	12/15/2014 10:39 PM
33	Keep Going! Fight the Power!	12/15/2014 10:30 PM
4	It doesn't make sense to quit now when our goals are within reach.	12/15/2014 10:29 PM
35	We must maintain ownership of the property. The birth of Barrytown College has given hope to a new generation of students I sincerely hope and pray that we don't let our kids down again!	12/15/2014 10:13 PM
36	I can not grasp the thinking of those that do not put UTS and BC as a priority for the movement. Cutting it is cutting something deeply planted by True Father.	12/15/2014 9:52 PM
37	I am thrilled that the College is making the young people so happy, and offers a viable way to financially support the property in the years to come. The property needs to be preserved. Yet it is also a huge burden and I can understand the desire to stop throwing more money into it.	12/15/2014 9:43 PM
38	This is a property that is at the heart of many membersto discard this property definitely will effect my attitude of not supporting the national level HSA.	12/15/2014 8:45 PM
39	Based on the words and spirit of our Father, we have a responsibility to create a new heavenly culture. That includes the culture of the western college campus as represented by Barrytown College.	12/15/2014 7:39 PM
10	It must find a way to continue in some way.	12/15/2014 7:06 PM
11	It seems only a select few know of the circumstances surrounding the UTS. Communication on relevant issues in our church community needs much more exposure.	12/15/2014 6:24 PM
42	Barrytown College is a far more effective venue to engage the top levels of the US than a peace palace. It is also a real service and haven for the second gens and their families. The Las Vegas palace project should be postponed if there is not enough money for Barrytown College. Closing the college deprives the church of a major way to connect to American society and it also sends a message to families that it is foolish trust church leaders with their children's future. A church that does not care about building families is flushing itself down the toilet.	12/15/2014 6:23 PM
13	Barrytown is an expensive property to maintain, and the only realistic way to do it is by having a functioning educational institution on premises. Other options, like a conference center, are unrealistic. Rest assured, if Barrytown College is closed, the property will shortly be closed as well.	12/15/2014 5:26 PM
14	No more selling of True Parents properties. We have enough of these. I also feel that the current boards should give way to new board of directors.	12/15/2014 5:19 PM
45	If we are to mend the rift that is currently rampant within the church, this is sure an ass-backwards way of doing that. Selling UTS (which is the goal of closing it), would be a consummate disgrace.	12/15/2014 4:59 PM

46	mothball it till we have the resources to do it right.	12/15/2014 4:48 PM
.7	The first graduating class from Harvard was 29 students Oh I wish we had leaders with a vision like our forefathers.	12/15/2014 4:40 PM
8	Hang in there! It's important for a church to have an accredited institution of higher education and seminary so that it can make a positive impact on society and have a place to train new converts as well as 2nd & 3rd generation young people.	12/15/2014 4:23 PM
19	UTS is such a beautiful property and was once successful a seminary. It could definitely successful as a college. It's a historical piece of our church and needs to stay with us.	12/15/2014 3:38 PM
50	If I understand the current zoning and prevailing attitudes among local "powers that be" regarding the UM in Barrytown, & Red Hook area, our options re: financial viability of the properties are extremely limited Please correct me if I am wrong.	12/15/2014 3:29 PM
51	No	12/15/2014 2:27 PM
52	We believe deeply in the UTS as part of the heart of the American movement. We will support the Palace if the HSA board lives up to its commitment. We will not support or participate in the Palace in any way, if HSA goes back on its word in the manner it seems that it wants to.	12/15/2014 1:04 PM
53	Keep up the good work and keep improving. You have beautiful legacy and property to stand on. In Europe we are only beginning to build something to that direction!	12/15/2014 12:56 PM
54	This was a property bought, paid for and operated with the effort of countless individuals who sacrificed their lives, families, and sometimes their careers and financial security. To talk about closing it down behind closed doors without even an open discussion will be politically damaging and will probably be the last straw for many members. The fact that this strategy has been pursued speaks volumes.	12/15/2014 12:18 PM
55	Let's save Barrytown College and UTS. TWT survives.	12/15/2014 10:50 AM
56	The College is the best thing to happen to 2nd gen, we need this in order to make any kind of impact to the world	12/15/2014 7:46 AM
57	There definitely needs more thought into how to better use and maintain the campus, but it is a historic building with lots of potential.	12/14/2014 11:40 PM
58	I have comment on something else. I saw names of the members of both board of directors of HSA and board of directors of UTS. There are 3 people who are members of both boards of directors. Isn't that conflict of interest? Do you think it helps to have same people on board of directors for UTS and HSA?	12/14/2014 10:58 PM
59	Members and alumni need to step up and take this burden from TP.	12/14/2014 8:20 PM
60	1) Need more aggressive public relations to high schools in the nation and outside students 2) Need to include Interfaith backgrounds, not just UC members or second gen 3) Need more full-time women faculty; equal representation of women and men 4) Need for new blood in both the BC/UTS faculty and administration; most 25 yr. UTS professors should retire and give occasional presentations while writing books which several want to do rather than teaching anyway. The college especially needs more variety of backgrounds and a new culture different from the old garb. 5) Create a Conference Center at the Massena Historic House. 6) CREATE A PARTNERSHIP WITH ANOTHER CHRISTIAN OR RELIGIOUS ORGANIZATION THAT NEEDS A CAMPUS OR BRANCH CAMPUS. There is room for this partnership and it would make a happier, thriving place. Other seminaries have done this. Think bigger. Be willing to go out and find these people. GO DO IT!	12/14/2014 7:51 PM
61	Barrtown College or UTS needs to keep going, it needs to be the light for many people who live under the shadows.	12/14/2014 7:32 PM
62	True Father placed great emphasis on the importance of education. He personally chose Barrytown to use for that purpose. I pray that the HSA and UTS board members will emulate that seriousness and desire of True Father for Barrytown.	12/14/2014 7:10 PM
63	HSA or etc started it so they gotta take responsibility for starting this college they cant just quit half way.	12/14/2014 6:43 PM
64	The HSA failures go back many many years. Even when I was there, the church did not use UTS graduates as leaders. Then they brought in non-English students who wasted three years of their lives to learn English and go back to Korea and Japan none the better. Stupid stupid stupid.	12/14/2014 2:56 PM
65	How do "other" institutions support themselves. Isn't the general responsibility of a college president to go about fundraising to support the institution? Maybe seek financial advice from outside "financial guru's." Or get up a fundraising team specific to the UTS cause (I'd imagine there are still fundraising teams going on in the movement). It would be a shame to lose such a Heavenly property. Maybe contact Bill Gates or J.K. Rowling!	12/14/2014 2:21 PM

66	What would happen to the future of UTS and its access to second gen?	12/14/2014 11:29 AM
67	It should be protected if anyone cares an inkling about the future of our faith community	12/14/2014 10:01 AM
68	I don't have any personal ties to UTS, but I do feel like it's a significant place for our movement, both historically and for the future.	12/14/2014 8:58 AM
69	Barrytpwn has been an important part of our church for over 40 years. Many members, including myself, went to the 3, 7, 21 & 40 day ws ther. It's important that we keep Barrytown for future generations.	12/14/2014 8:46 AM
70	I live in the Red Hook area and know some of the people who work for the college are real sincere people who do their best to improve the college. I feel that even though some of the requirements were not made, I'm sure in due time it will dramatically improve in record in having new students. I know students there who are not only bookworms. They are active, creative, innovative, outgoing, and bright students who show that through their activity programs and the media arts which is very advance for an small college. I have a housemate that is into the media arts major, and from the looks of it, Barrytown College is pretty well advanced which could be a great asset to TF's dream. I don't know the stresses of what HSA Board Members have to go through exactly. I'm sure they have much financial difficult to hold up such as the Washington Times, but I find that Barrytown College would be more promising and more rewarding to pick up things financially that would actually benefit HSA. I would strongly agree that assisting Barrytown College would really support many 2nd gen's growth internally and externally and in turn support HSA through any type of means. Lastly I could see an excuse being made for firing Dr. Panzer through the results but that is only of quantitative measures, especially in the beginning. The qualitative results is what is really impressive for something so early. How the students are doing. I feel to take away Dr. Panzer would be big shoes to fit in for such a daring position. The man shows great promise for the school and the UC community.	12/14/2014 12:14 AM
71	I believe in the vision of Barrytown College, because it was founded by True Father. His vision was to see it become a place where young Unificationists can learn and become new leaders who lead from the heart as well as the mind. Because of this, and because he spent 40 years of his life investing in America, I think it would be betraying him and what he stood for to cast it away. And besides that, so much time and investment has been poured into this property and institution by our members, and to cast it away would be to betray them also. The young second generation need this place; to learn good Unificationist values directly from our first generation, instead of having to learn at secular, morally bankrupt colleges, is what they truly need at such a critical time in their lives. Barrytown College of UTS gives them that chance.	12/13/2014 11:41 PM
72	There is no better time for UTS and Barrytown college leaders and students alike to add their voices to the national conversation going on now in this country. Raising the question of closing the school seems just unorthodox and unfair to all those who are striving to keep Father's dream and vision forward. This was certainly not the best time to put this issue out. Yet I am hopeful that something good will come out this seeming contradiction. Separation of the Sheep and the Goats!	12/13/2014 10:33 PM
73	The UTS should be able to become the resource centre of TP' teaching to western world and training centre for missionaries and younger generations of our movement. Moreover, I hope the Berry Town will become a sacred place for pure love movement to indemnify the place of Woodstock where sexial revolution was adovocated.	12/13/2014 8:20 PM
74	I agree that, should stated HSA membership goals become reality, this property is a resource that will be necessary to educate and train new members. The loss of the BCSF will be mourned and further erode support for HSA among families and members of all ages.	12/13/2014 8:02 PM
75	I really think it would be a good idea to start a ESL (English Second Language) program at Barrytown college. Students all over the world (currently in college and graduated from college) are looking for a school to learn english at. International students are abundant at least at my school and they are people from all different backgrounds: students that wanted to study abroad in America to learn english, college graduates/professionals that needed to learn English, students that want to take ESL courses and then transition into regular University courses. If there was an ESL program at Barrytown College, you would attract students from around the world, possibly current older Unificationists that moved to America that never got the chance to study English/go to	12/13/2014 6:42 PM
	college, and you would probably attract current American students that want to be teachers/or want a temporary job/internship teaching English. I know International Students that are paying 50,000 a year at my school just to be part of the ESL courses. I feel like True Parents have always taught that we need to bring people all over the world together. Learning a language I think would do that. Having Korean language courses would probably be good too.	

77	I would suggest you sell off the property as it may never be used for its original purpose. The question to me is not the future of some land, but the future of the heart of a Movement founded by the Messiah. It appeared, especially in the past ten-fifteen years, the UTS graduates were not valued and most not placed in any leadership position and/or supported. The training they received in theology was never really monopolized/mobilized and thus enrollment/enthusiasm continued into a spiral down turn to apathy, disenfranchisement and a general lack of respect/value for such education.	12/13/2014 5:11 PM
78	It seems sad that such an important piece of UC history will be closed down. We had similar situation in UK where trustees sold off part of HQ. A very foolish decision given the way property prices have rocketed in London.	12/13/2014 2:11 PM
79	Barrytown College has great potential to help to raise up the future generation of the movement both spiritually and practically. Also every great college had to start small and overcome many challenges before achieving great success.	12/13/2014 1:00 PM
80	The UTS board should request a conversation with the HSA board in which everyone would sit down at a retreat center with cups of hot cocoa and marshmallows next to a roaring fire, calling in a few financial and real estate consultants, and come to a harmonious meeting of the minds as to the most creative, win-win solution to the whole issue. The HSA board should not just assume that its proposal, even though arrived at through long and painful deliberation, is the best one possible before prayerfully and humbly pursuing the above suggestion.	12/13/2014 12:50 PM
81	Again, UTS is the only thing that HSA supports that actually helps the members. It seems that HSA became a property holding company, with no investment in the heart and growth of people. Even events like the Sports Festival, where hundreds attend, is being supported by the fees of participants and UTS, who bears the brunt of the facility upkeep. GPA is housed often in Barrytown. A church that does not invest in its future pastors has no future. Without UTS, good bye HSA.	12/13/2014 12:46 PM
82	It's a bright potential star for our western movement.	12/13/2014 12:28 PM
83	Why can't there be a no or yes answer without all the other pointed, biased narratives? Also when did True Father state that he wanted Barrytown to exist? Wasn't that the whole point of the University of Bridgeport? Also are there any actual fact sheets, memos, financial reports other than just one narrative?	12/13/2014 11:29 AM
84	A college where our culture is honored is crucial to our future.	12/13/2014 11:06 AM
85	Needs to be used to the fullest degree	12/13/2014 11:05 AM
86	I think it would extremely shot sighted to close down the school. Any lasting religious tradition has a very strong educational component to it, if the most credible and successful school to date at UTS for under graduates is shut down it is sitting the future of formalizing any education for BCs either on gap year programs to continue their education or for BCs to have access to an institution that fosters the core values of the community. The loss of the facility or the potential future education track to seminarians will undoubtedly hamper or irrevocably destroy the future of developing the theology behind the religion. Christianity and Judaism and Islam all survived sure to the continuance of the development and clarification of the theology by theologians.	12/13/2014 9:36 AM
87	I am afraid that if HSA closes the institution and gets the deed to the property, they will sell it. Father always got angry when leaders sold church property. UTS and the Barrytown property are a huge part of Father's legacy in America. What are they thinking?	12/13/2014 9:25 AM
88	Education is the only key to a sustainable future. Invest into international 2nd gen and God / TP will reap fruits of goodness.	12/13/2014 8:37 AM
89	I hope it wont be closed, and can be still a place for learning and fun.	12/13/2014 3:45 AM
90	It would be such a deep shame to have to close UTS and the Barrytown College, despite whatever shortcomings there may have been. My sense is that Dr. Panzer must be doing a great job is trying to be faithful to the vision of True Parents. However, there may be a number of people who could fill his shoes and perhaps even do better. I have to believe that God is raising up such people. The demand for Dr. Panzer's resignation, while I'm not sure if it's the best move, may be one possibility that could be considered if it will help HSA feel more able to continue its support for UTS.	12/13/2014 3:23 AM
91	I agree that UTS may very possibly lose its accreditation if HSA forces the closure of Barrytown College at this point. I understand that HSA may have financial problems, but it seems to me that its actions are extremely heavy-handed, dictatorial, and short-sighted. If UTS loses its accreditation, it may never get it back again. Have any of the HSA board members actually considered the long-term ramifications of their decision? It appears they have not. Also, since HSA has established a national council, their input should be sought as well.	12/13/2014 2:19 AM

92	May it continue to grow and shine truth, beauty and goodness on our land with a college, a graduate seminary, and on-going life-giving and ecumenical conferences and seminars.	12/13/2014 1:32 AM
93	Based on the historical performance UTS is not sustainable.	12/12/2014 11:48 PM
94	This is in potential a great facility. True Father's foundation in America is here.	12/12/2014 10:57 PM
95	I feel that UTS will fulfill it's primary purpose when we multiply our membership. Our failure to attract new members effectively is what's jeopardizing UTS' existence. All our financial problems can be solved through successful witnessing.	12/12/2014 9:38 PM
96	I wish I was able to know more about the back and forth issues and not just the final life and death moment of decision. HSA is responsible for accomplishing Vision 2020 goals, and if UTS were to put all its effort behind helping meet that goal, then HSA would not see the \$650,000 as a drain on resources but an investment or cost of doing business. Looking at the Philippines, with an influx of a tremendous number of people, what might we be needing? Have you thought about using Barrytown as a retreat and guided meditation workshop site for our Rel Ed students to gain some experience (modeled on Catholic monasteries that have retreats for everyday people)	12/12/2014 9:24 PM
97	The UTS, Barrytown College, and property should be protected and developed in line with True Parents' direction that we give God-centered education to the youth who will become the forefront of God's Providence in the future. I am not an Alumni of the schools. But I participated in training at that location in the '70s when True Parents often came to guide and educate us directly. I worked for many years fundraising as my mission so that place could be supported and protected. I know that my work fundraising also helped support many other things our True Parents were doing for the Providence. Many brothers and sisters sacrificed their own education for the sake of the future and for God's Providence so we could carry out Heaven's directives which became part of True Parents' victorious foundation for God. How can this be just thrown away???? Someone has their priorities askew	12/12/2014 8:53 PM
98	Public Private Partnerships work exceedingly well in today's complex social, political, economic inter- relationships. I suggest finding an angel investor who would contribute on a common interest, mutually beneficial arrangement.	12/12/2014 7:38 PM
99	It would be extremely sad to close the college in its early years of development. Of course, I do not know all the specifics about these decisions, but when I heard about the possibility of closing the college, and possibly getting rid of the property, I became very disappointed, especially when so much money is spent on other non-essentials and requests for more money keep coming.	12/12/2014 4:34 PM
100	I personally think that, if necessary, we should sell the superfluous palace in Las Vegas, and dedicate those funds to unconditional, ongoing support of UTS and Barrytown College. If these educational institutions are thrown under the bus, or otherwise undermined, I will not be donating another dime to UC/FFWPU projects.	12/12/2014 4:08 PM
101	STARTING A NEW COLLEGE IS A N INCREDIBLE UNDERTAKINGBUT DR PANZER, OF ALL PEOPLE HAS THE TRACK RECORD BEHIND HIM	12/12/2014 3:44 PM
102	Prayers; how on earth can our movement become relevent to this world? This could be one avenue.	12/12/2014 3:30 PM
103	The property unfortunately has reached the end of its useful life. The mechanical infrastructure will only continue to breakdown and cost more money to maintain.	12/12/2014 3:27 PM
104	I wouldn't be one the Koreans around True Mother or either one of the Mikes even if True Father or even Jesus himself came down and asked me.	12/12/2014 3:03 PM
105	please have the will to keep it and make it survive. hire a consultant to help if needed. but it starts with the will.	12/12/2014 2:24 PM
106	Nothing more than said in point 5.	12/12/2014 1:34 PM
107	Keep it up, we need this.	12/12/2014 1:25 PM
108	They might as well turn it into a Casino if they just want to make money. By the way, that should also apply to any property in Las Vegas.	12/12/2014 1:07 PM
109	As the school is so new, it is unwise to decide that it isn't working just yet. It should be given at least 5 years to	12/12/2014 12:00 PM

110	Barrytown College is the best thing that's happened to the property in the past 10 (or more) years. Everything else has been dysfunctional. Closing the college like HSA demands is the end of the road for Unificationist education in NY State (accreditation will be lost) so UTS goes down the drain too. The property is useless without a steady income stream (from a college). It's been a conference center for years but that is only a secondary use, can't support the whole property. And isn't Las Vegas going to take the high paying conferences? The property would become a total financial drain for HSA. Also terrible PR. BC currently has a relatively bright future - unlike most UC projects. It is a great rallying point for 1st and 2nd gen to work together. Closing it is the worst idea I've heard in a long time - not only disastrous for the education of our 2nd Gen but I can imagine people voting with their feet to abandon HSA too - so there would be no need for the property with whatever would be left of the "church." I assume the plan is to to give it over to H1 or H2 or some other "some-jin nim" to do something with since HSA obviously doesn't want it. Has anyone asked True Mother what she thinks should be done with UTS/BC/Barrytown property?	12/12/2014 11:39 AM
111	The Founders vision, as I understand it, is to maintain a foundation to build upon. Dr. Panzer is doing an amazing job and I trust his leadership. Not only that, he has a track record of success with his achievements for Free Teens and all the work he has done for youth. I will fight to keep him at Barrytown.	12/12/2014 11:23 AM
112	I feel particularly sore about the proposed removeal of Dr Panzer whom I do not know personally. I felt rather negative about the whole HSAUWC organisation for some time because of poor management. Yet when Dr Panzer came on board he seemed to lift the whole of UTS immediately. it would make much more sense to me if HSAUWC would aid and abet a creative manager like Dr Panzer in the productive direction he has been leading and revamping and re-funding the school, rather than removing him. In terms of longer-term management removing Dr Panzer makes absolutely no sense. As someone who has worked in teriary education for 15 years I can tell you he is part of the solution, not part of the problem.	12/12/2014 10:05 AM
113	I received a kind of revelation about UTS to do divine missions by new generation. UTS will be a great influential institution of God to USA and the world.	12/12/2014 10:05 AM
114	Is very PAINFUL see it go and not be used for God's Providence. I think that God's and T. Parents Heart is there.	12/12/2014 9:45 AM
115	If you do any fundraising, it should be for legal counsel for Richard Panzer and the students at this time. The Barrytown property should be offered first to the Alumni and removed from the impact HSA's management. Establishing a private boarding high school would be another appropriate us of the property.	12/12/2014 9:45 AM
116	I think the current generation of youth is being adversely affected by the governmental policies toward education, debt, and health care, including us.	12/12/2014 9:12 AM
117	When I was at UTS I put forth many plans and suggestions to improve the schoolall rejected, with prejudice. Our members can hardly agree on anything. Father was the only unifying force. Rarely does our movement function within the realm of Divine Principle, much less true christian principles. It remains slavish to "leadership" and authority. UTS has no future in this milieu unless it becomes totally self supportingin which case, HSA would only then begin siphoning off funds for itself, putting the school in yet another danger. The school's a business, but a spiritual business. It needs divine intervention. Spiritual energy. IDK. I have a lot to say, but it's all disjointed right now. Takes more thought. Prayer.	12/12/2014 8:26 AM
118	I cherish it especially for all the youth programs that have come forth over the years from UTS. So it is a very valuable tool for our church community on the East coast.	12/12/2014 8:18 AM
119	I am convinced that our movement is following the historical pattern that parallels the loss of Jesus 2000 years ago. We are struggling to find direction at this time. Yet our membership is hundreds of times larger now than the early Christians 2000 years ago, and a focus to increase membership will appear soon (parallel to Paul of Tarsus). So the need for a school to support this growing movement is clear to me!	12/12/2014 7:33 AM
120	Maybe we should ask all members to fund the School for now instead of sending funds to the Church - at least until this situation is resolved.	12/12/2014 7:29 AM
121	I don't think it can be determined at this point that Barrytown College will necessarily fail.	12/12/2014 5:35 AM
122	It is my firm belief that this is an institution that inspires hope in our movement for	12/12/2014 3:45 AM
123	There is ENORMOUS potential here. This is the place where Father envisioned students would be able to develop an authentic relationship with God. This is REVOLUTIONARY when it comes to college campuses. Don't just throw away the hopes and efforts that have already been invested into this place.	12/12/2014 2:51 AM

## SurveyMonkey

125	A lot of students in Barrytown College are taking media arts courses and are learning how to use media and make videos. When they graduate these students can use the skills they acquired and can spread the message of God and True Parents. The Unification Movement has The Washington Times, but I don't think it's enough.	12/12/2014 2:24 AM
126	Barrytown College, as a College built on Unificationist values, has great hope when it comes to fulfilling the vision of God and our movement. Creating a culture of love and support for each other, all the while having excellent teachers that can offer you a lot more than just an "A" on your course, is really important to our vision, I believe. Creating people who are excellent internally and externally, in accordance to God's desire is what I see when it comes to the future of Barrytown College. Is there really something that's so much more important and urgent than this that our movement will accomplish, that we have to close the College and hurt hundreds, or maybe even thousands of our members in the process?	12/12/2014 2:09 AM
127	Don't look at your campus as only serving the east coast. There are many other states besides NY and MA to get students from. I'm out here in CA and I don't hear anything from UTS about recruiting students in this area. I have a great love and affection for UTS and don't want to see it devolve; it's a college not a convention center, use it properly.	12/12/2014 2:08 AM
128	To get rid of Barrytown College or the property at UTS is tantamount to cutting off a limb in our community. The property of UTS is a historical site in which we gain a sense of community and solidarity. I firmly believe that the goal of Barrytown College is at the core of our current goals as a movement. To spread education about real love in a society choked by free sex and dysfunctional families. To provide a substantial way for Second Generation become the future leadership of the movement and America.	12/12/2014 1:58 AM
129	The undergraduate program at UTS is the best use I can see for this property. I believe it to be a program with so much potential for affecting the lives of individuals and, through them, the world. It has a solid vision and good people to see it through.	12/12/2014 12:19 AM
130	Barrytown ,as well as UTS proper, have a lot of potential. While the institution admittedly has plenty of things that need to be worked out, it is in a very young stage in its development, and needs to be allowed to grow.	12/12/2014 12:00 AM
131	It should definitely be spared.	12/11/2014 11:27 PM