



FFWPU-USA
Family Federation for World Peace and Unification

2014 FFWPU USA President's Report

Dr. Michael Balcomb
March 7, 2014

Dear District Pastors, Local Pastors and Community Leaders;

Attached is the *2014 FFWPU USA President's Report*. I wanted very much to send it out to all members today, the first anniversary of my being inaugurated as President of FFWPU. Next week, I will send it out directly to all members; but I thought that you might appreciate having the "first bite" and sending it out to your members first. Besides, your e-mail lists are probably much better than mine. But please, do it today!

One idea: this report is far from perfect. I thought that you might want to invite members to discuss it with you, or in small groups, and then send in questions, feedback, and suggestions. Then we can all do better next time!

Thank you and God Bless you,

Dr. Michael Balcomb
President

2014

President's Report

Family Federation for World Peace and Unification, USA



Dr. Michael Balcomb
President, HSA-UWC / FFWPU USA
3/7/2014





March 7, 2014

Dear Family,

Just one year ago today, I was inaugurated as President of FFWPU USA. It has been my privilege to serve True Parents and the American movement for the past twelve months. Thank you all for your prayers and your support.

As I travelled around the country during the course of the year, many of you told me that you would like to see clear statement on how our movement is doing, the progress we are making towards our 2020 Goals, and how we are raising and using resources for that purpose. I have prepared this annual report for you consisting of three parts:

- An **Executive Summary** – a quick look at some of our overall accomplishments in 2013, and goals for 2014.
- The **Financial Report**. The official audited HSA-UWC Accounts are usually completed in September each year, but we have prepared a summary of the key points for your early review.
- The **“Yearbook”** – this is an illustrated snapshot of recent FFWPU USA activities. It features many of our communities, and most of our major initiatives and programs, as well as calling out some of the wonderful people who made it all possible. *If your postal address is in our National Database, then you should receive this publication in the mail sometime in the second half of March. If you do not receive a copy, every church will have some extra Yearbooks available on request.*

Once again, Fumiko and I would like to take this opportunity to thank all of our members, in every community and of every generation, for your support for our True Parents’ providence in America. Without you, there would be no church, and no movement.

I’d especially like to express my appreciation to Dr. Ki Hoon and Mrs. Tamme Kim, our North American Continental Director couple; to my core team of advisors and colleagues in Headquarters, and to all the District and Local Pastors who are serving and sacrificing every day. Most of all, this report is humbly dedicated to our True Parents.

Sincerely,

Dr. Michael Balcomb
President, FFWPU-USA

An Overview of 2013

When I look back over the past twelve months, I am filled with gratitude for the grace of God and True Parents. Frankly, it was a long year. Sometimes hardly a day went by without some fresh challenges and assaults on our faith and belief in God and True Parents' providence. Yet amid all of the storms, I remain convinced that we are truly entering into a spring season of the providence, and that God's kingdom is closer than we think.

Much of that renewed hope stems from True Mother herself. In the space of just one year, she has led the way and grown in stature and dignity from one event to another: as she held the first Foundation Day, then again at the first anniversary of True Father's *Seonghwa* when she welcomed a dozen heads of state to Cheongpyeong. At the most recent Foundation Day, we saw the completion of three books of Heavenly Scripture; the proclamation of the Cheon Il Guk constitution, and the seating of an international council of elders to help lead our movement.

As well as making several trips to the United States, True Mother held a major speaking tour in Japan, comforting and encouraging the members of our largest and hardest working sister church. She also appointed new leadership in Korea, including a new young President of the Korean movement; and strongly invested in the education of our younger generation across the world with a solid commitment to education and scholarship.

Here in the United States, we made some good progress. Members around the nation have made a new commitment to learn how to teach the *Divine Principle*, and to witness and evangelize. New members are joining, and they are bringing other new members. Of course, we are not satisfied and want more—but you have to start somewhere. We planted a dozen new churches, and families everywhere have been volunteering and serving their communities well.

Inspired by the 2020 Vision, our young people have been active in several countries in the Caribbean and in South America, helping the United States fulfill its role as an elder brother. Our education and media team has been working in partnership with Europe and Asia, and some of our new witnessing materials are now being used in over 60 nations.

In the course of doing all this, we've made some significant progress in bringing our finances under control, correcting several years of over-budget spending while retaining and sustaining most major projects. Nevertheless, some hard decisions remain about where our future resources should be focused. A financial report is being provided to all members.

We've also moved forward in the area of governance. The HSA-UWC Board of Trustees is once again meeting three times a year, and has been a tremendous support for our executive team. The first National Council was seated, and successfully created a National Charter which is being

used to guide the establishment of local and district level councils which are providing valuable support for our hard-working pastors. The National Council is also responsible to manage our new “whistleblower” policy, and in 2014 I expect to see it make further contributions as we move forward to 2020. Several communities are now using the Charter to guide hiring new and additional pastors, and I’m delighted to say that many young people are answering God’s call.

In August, True Mother called for college-level students to study Korean at Sun Moon University, and almost 20 answered the call right away, and are now reaching the end of their first year. Over 50 young people attended the Summer Divine Principle study in Cheongpyeong, our largest contingent for several years; and hundreds more participated in workshops around the United States, including the popular BCSF (Blessed Culture and Sports Festival) held each year at UTS, and the Ocean Challenge program in Kodiak.

America played host to some important visitors in addition to True Mother, including her senior representative Rev. Young Hwi Kim and Mrs. Gil Ja Sa Eu who came here to share direct, first-hand experience of their early years with True Parents. Right after that, 20 members of the Universal Peace Academy were hosted here for 40 Days, during which time they visited many of True Parents’ significant pilgrimage locations in the United States.

At the recent Foundation Day celebration in Korea, the United States distinguished itself by sending over 100 couples to the Blessing, more than half of whom came to Korea. I heard from the leaders of several nations say how inspired they were to see America leading the way.

Let us have courage and confidence to do even better in 2014, the 2nd Year of *Cheonilguk*!



A recent meeting of Family Federation and Affiliated Ministry Leaders in New York.

Goals & Priorities for 2014

This is by no means an exhaustive list, but is at least a summary of the key areas of our focus in the coming year. I want to invite all of our family members to find at least one part of True Parents' mission and legacy and take ownership to make it their own special area of focus.

Witnessing and Outreach

Our foremost responsibility and our greatest good fortune is to be able to testify to the coming of True Parents and the healing of the broken relationship between God, our Heavenly Parent, and all of his children. The revelation of the *Divine Principle*, and the life-giving words of our True Parents are a brilliant light to the world, too long hidden under the bushels of our doubt and hesitation. How then can we move forward?

There are many ways to witness, including evangelism and outreach to the general public, as well as a campaign to inspire our own membership, and in particular to those who have drifted away from a direct connection over the years. Naturally, it also includes being a witness and example to our children and our immediate families. If we are to double our membership this year, and every year, until 2020, then all of our members and all families need to do their part. That means starting by each of us finding just one or two new members each in 2014. Our goal is 10,000 new members in 2014. We can do this!

Our HQ evangelism team has been working on exciting new resources to help you be successful in witnessing. I'd particularly like to draw your attention to the re-launched www.dplife.info, a gateway optimized for smartphones and tablets; and the www.leadwithimpact.org resource site for our pastors and for anyone interested in outreach. On a wider scale, we are working on transforming our internet visibility and presence to be an asset rather than a liability.

Two new aspects of our growth strategy are Church Planting and Latino (Spanish) Ministries. In 2013, we planted over ten new churches, and many of them are flourishing. During the World Leaders' Assembly in Korea last month, Rev. Gregorio Agulan, pastor of our new fast-growing church in Elizabeth, NJ, explained how his congregation has doubled in size in just a few months and how they will soon plant another new church in Jersey City.

The Spanish speaking ministry is another very important initiative. At the last census, it was revealed that there are now more than 50 million Americans for whom Spanish is the first language. In 2013 Rev. Ricardo de Sena and the Latino Ministry team planted four new Spanish language congregations, and we plan many more.

A Fitting Testimony to True Parents

One of the key landmarks this year will be the **2nd Anniversary Observance of True Father's Seonghwa** and ascension. The anniversary date (calculated by the heavenly calendar) will be August 12th, 2014, just five months from now. True Mother has declared that the theme of this year's observances will be to honor "True Parents' 40 Years in North and South America." She has further indicated that it will be our responsibility and blessing to develop and lead this program, both in Korea and throughout the United States.

Additionally, she has guided us to focus on three particular areas of True Father's work:

- (1) As a 'firefighter' and a 'doctor' [*God's Hope for America, 1973*] Father came to heal the spiritual wounds of this nation through the power of God's Word; restoring marriages and families and educating the youth as leaders of tomorrow.
- (2) As a peacemaker and teacher of the 'Headwing Ideology,' to help end the Cold War, to expose the fallacies of communist theory and practice, while simultaneously reaching out to God's suffering children behind the iron curtain; and to create an alternative to the morally bankrupt ideologies of self-centered individualism and materialism.
- (3) As a champion of Interfaith Dialogue and partnership, long before it became fashionable, through such activities as the World Congress on Religions, the Religious Youth Service, UTS, the American Clergy Leadership Conference, the Middle East Peace Initiative and UPF.

I would like to invite all members to participate in and contribute to this holy anniversary and make it a fitting commemoration of True Father's life. In addition to the program in Korea, we will hold observances in all 50 States, and at least one national-level program as well. Again, the purpose and objective of these observances is to provide an opportunity for witness and outreach, not just to reminisce about the past.

Study of True Parents' Words

Over the past year, True Mother has invested a great deal of effort in preparing the very best of True Parents' words into the three volumes of Holy Scripture. These include the new edition of *Cheonseonggyeong*, the thematic collection of True Fathers' words, newly and meticulously translated from the original Korean; and the *Pyeonghwagyeong*, (Peace Messages) a definitive collection of 180 of True Father's messages to a wider public, including many first delivered here in the United States. The English versions of these two books will be ready soon.

The third book in the series is the *Chambumogyeong*, True Parents' life course told in their own words. Of all three books, I find this one the most exciting. On Foundation Day, we were treated to just a short excerpt where Father reflected on the internal condition needed to become the

Messiah, even after being called by God. I found it frankly electrifying. True Mother has entrusted the entire responsibility of the translation and publication of this third volume to us here in the United States, and we have promised to have it ready by the Second Anniversary of True Father’s Seonghwa. Please let us know if you would like to help with translation or editing.

Together, these three volumes include most all of the contents identified by True Father as the Eight Great Textbooks, though the translation of the 700 volumes of True Father’s sermons will probably have to be the work of later generations. My goal is that every Unificationist Family in America acquire these three precious texts and make the study of them a daily staple.

Inheriting True Parents’ Language and Culture

In addition to the major texts, which are being translated into many languages, True Mother has asked us to become very familiar with several smaller ones in the original Korean. First is **Gajong Maengse**, the **Family Pledge**, which we have been reciting for many years. Next, there is the new **Vision 2020 Motto** which we have all been asked to memorize:

“Let us Become the True Owners of Cheon Il Guk, by practicing true love in resemblance to the Creator, our Heavenly Parent!”

창조주	하늘 부모님 을	닮은
Chang-jo-ju	Ha-neul Bu-mo-nim eul	dalm-eun

참 사랑을	실천하는	천일국 의	참 주인 이 되자!
cham sa-rang eul	shil-cheon-ha-neun	Cheon Il Guk ae	cham ju-eeen ee dwei-ja!

I’ve been very inspired by this simple motto, and am preaching a series of sermons about each of the three main clauses. It is helping me to have a clear center in my daily life.

Another thing to commit to memory is the **Cheon Il Guk Anthem**, in Korean and in English. We already have several versions on line to practice with, and our team of maestros and musicians are developing a new orchestration to add even more dignity and presence to this important anthem. On several occasions True Mother, observing my struggles to improve my own Korean, has suggested that I learn a number of Korean songs as a way to improve my sense for the rhythm and cadence of our True Parents’ mother tongue. The anthem is the place to start.

Finally, did you know that True Mother now holds a public Hoon Dok Hae on the 1st and 15th of every month, by the Heavenly Calendar? A summary report is published shortly thereafter on our website, www.familyfed.org. Our families and churches are encouraged to worship locally on all other days.

Educating a New Generation of Leaders

Another of our top priorities is to empower a younger generation to take leadership as soon as possible. Here in the United States, we have a full set of educational programs, including Sunday School and High School programs run by our Youth Pastors, and gap-year programs such as the **Generation Peace Academy** and the **Next Generation Academy** aimed primarily at young people on their way to college. In April, I will attend a conference in Maryland for all the Unificationist-led school programs. Our young adult ministry is also flourishing.

True Mother has placed particular emphasis on the field of higher education, creating several scholarship programs including the Korean Language Institute and Undergraduate School at **Sun Moon University**; where we currently have 18 students; the **Universal Peace Academy** (the graduate leadership program based at Cheongshim Theological Seminary) and a wide range of **Wonmo Pyongae** scholarships for students in other schools.

Closer to home, the **Unification Theological Seminary** now offers undergraduate, masters and doctoral programs, and has just launched a heavily-subscribed online Continuing Education class for all Pastors, Youth Pastors and Young Adult ministers. Programs in International law and policy, environmental issues and many other hot-button topics are available at the **University of Bridgeport**, which also operates a generous scholarship program open to the public.

On several occasions last year, I've attended youth and young adult leadership workshops and been very inspired by the vitality and enthusiasm of some of our youngest leaders. Their passion and their faith reminds me a lot of myself when I joined the church in 1976. I was so fortunate to be able to complete my education and want to ask all of our families to help our new generation of leaders to grow in wisdom and competency. The time is now!

Developing a Strong Financial Foundation

America has been greatly blessed by our True Parents during the past 40 years. In no other nation did True Father launch so many projects and programs, found so many institutions, or invest so much. It was not only for the sake of America, but the whole world.

For much of that time and for many of those projects, True Parents themselves took direct financial responsibility. Our families in Japan made huge sacrifices, as did those in Korea. Other nations, less wealthy than the USA, contributed not only through donations but by sending their best and brightest members to this country as missionaries.

Now the time has come for America to be fully responsible, not only for our own expenses but also as a giver to the world. Time and again, True Parents have emphasized that this is the responsibility of the elder son nation. You can see how we are doing in our financial report.

Upgrading Our Public Presence

Dr. Kim and I visited most all of our church communities during 2013. We couldn't help but notice that in too many cities, our facilities are shabby and uninspiring. Some of our once-proud buildings have been allowed to decline and decay. Our 16th Street and Columbia Road church in Washington DC, opened by True Father himself in 1978, became a danger to the public, and we have had to spend more than \$500,000 this year alone just to make it safe. Other properties in prime locations are very far from realizing their full potential.

In both Korea and Japan, True Mother has emphasized the importance of upgrading our movement's physical and public presence. As citizens of Cheon Il Guk, we should be proud owners and stewards of facilities that reflect the honor and dignity of True Parents. Accordingly, we are launching a campaign in the USA to improve all of our properties. Those that are no longer suitable to the purpose will be sold; and new purpose-driven facilities acquired. The National Movement is ready to provide matching funds to any community willing to take the lead in this project, on a first come, first served basis. One of the first renovation projects of 2014 will be the upgrade of the entry lobby for our 43rd St. building in Manhattan.

There are also two big new capital projects that we are promoting. The first is the acquisition of a new church in **Honolulu, Hawaii**, the center of the Pacific Rim providence, which we expect to open during the first half of 2014. True Mother's vision is of a premier facility that will be a beacon for the Hawaiian population and also an attraction for the millions of tourists who visit Hawaii every year. As the purpose is both national and international, we are grateful to report that we will receive international financial support for this development.

The Peace Palace in Las Vegas

The second and more important project will be the completion and opening of the **Peace Palace International Education Center in Las Vegas, NV**. During his final years on earth, True Father was filled with the vision of making Las Vegas known as a center of God's love and truth, and not just a city catering to the physical and selfish desires of human beings. He personally directed the purchase of the Peace Palace site, and guided the architects to create a monument in the style and tradition of the Cheonjeonggoong in Korea.

The steel framework is already complete, and the roof, framing and exterior will soon be finished. We are now working with all speed in order to be able to hold an opening ceremony in August around the time of the Seonghwa Anniversary. When complete, this will be our flagship facility in the United States, as well as an educational and conference center for the world.



Dr. Ki Hoon Kim and I present True Mother with an impression of the completed Peace Palace in Las Vegas.

On Foundation Day, Dr. Kim and I had the opportunity to present a large framed picture of an architect's rendition of the completed Palace to True Parents. As we did so, we were uncomfortably aware that to date, ALL the funds for this project have come from overseas. We resolved that we should launch a capital appeal to the United States membership, offering all of our families the opportunity to take direct responsibility for a portion of this project. Then we can really say it is ours.

I wasn't always a fan of this project. But when I visited Las Vegas a month ago and stood on the second floor, looking out across McCarran airport to the Strip and the mountains beyond, I felt the 'Spirit of the Lord' come upon me. I was reminded of the time when the Israelites built the first temple in Jerusalem. At Solomon's invitation, every family and clan contributed according to their ability, considering it an honor to be included. I hope you'll feel the same way, and join in completing the foundation for this magnificent building.

Of course, no temple or palace can fully contain the spirit of the God, as Solomon himself well recognized in his dedication prayer: "But will God really dwell on earth with humans? The heavens, even the highest heavens, cannot contain you. How much less this temple I have built!" (2 Chronicles 6:18-19) Yet still God replied that he would indeed honor the temple.

Today, we are blessed by the living presence of God made manifest in True Parents! Let us be confident that with God, all things are possible, and make 2014 a great year!

Thank you.

Introduction to the Financial Report

The primary purpose of this 2013 Financial Report is to give members a quick overview of how FFWPU USA raises funds (donations from the membership, from the public and from subsidiary activities) and how those funds are used to further the Mission of FFWPU in the United States and internationally.

National Movement Accounts

For the sake of clarity, the report divides the activities of our national movement into three areas:

1. The income and expenditures of the **local churches**. In this report, local and district activities are not further divided. This area includes funds raised and spent locally, as well as donations sent directly to the national and international levels.
2. The income and expenditures of the **National Movement** as a whole.
 - a. This includes the upkeep and maintenance of such national-level assets as Belvedere and East Garden, and other properties around the country that are beyond the means of the local community to support.
 - b. Also included are moneys HSAUWC has given or granted to our many affiliate organizations, such as UTS, UPF-USA, WFWP-USA, CARP-USA, ACLC and others. In many cases, these affiliates have other sources of income and file their own financial returns.
 - c. Finally, there are the operational and professional expenses associated with these activities, including legal, accounting, administration, etc.
 - d. Some of these national level projects and programs have “legacy” status. All are being reviewed for possible improvements and long term sustainability.
3. The income and expenses of the **National Headquarters**. This includes the major ministry areas and departments, such as accounting, legal and professional; ministry and evangelism; pastoral support and education; media, publications, video and internet; and the executive office. Also included in the Headquarters budget are funds set aside for a “World Tithe.”

As you read this report, you will quickly realize that there are other projects and programs that are commonly considered a “part of the Unification Movement” which are however financially and legally independent of HSA-UWC, and on which we do not report. These include various business operations, educational institutions and other non-profits. I consider this exclusion reasonable because none of these projects or entities receive funding from HSAUWC USA.

Another thing you will not see in our National or Headquarters budget are large legal fees. I am pleased to report that HSAUWC USA is not (and has not been) party to any major lawsuits, including those involving the UCI matter. We are only involved in such routine legal matters as commercial contracts, employment, property and our tax-exempt status.

Member Donations

There are **three public levels** of member/family donations, as established by True Father.

1. Local Church Tithe

A donation given directly to your local community. Although the ideal standard is 10% of income, the average donation per individual nationwide to all sources is around \$1000.

- a. A local church community may choose to tithe 1/10 of the amount it receives to a higher level community, such as a district, or in some cases, direct to the national level.
- b. If a District receives tithing from local churches, it is encouraged to donate 1/10 of that amount to the National Ministry. [this means just 1% of those local tithes would make it to the National Level]

2. National-Level Tithe

- a. About ten years ago, all members were encouraged by True Father to make a direct monthly donation as a **National Tithe**. Unfortunately, in recent years the practice was not widely promoted, although it is now again being emphasized. I'd like to take this opportunity to thank all those members and families who have faithfully donated since the beginning. You can donate online at <https://nationaltithe.familyfed.org/>
- b. The National Tithe is used exclusively to support national and international level ministry projects. No portion is used to support Headquarters expenses.
- c. Many members, especially our Japanese community, also contribute to the Kodan Fund, also established by True Father. A portion of these monies are set aside to support special projects in the United States and overseas.

3. International / World Donations

- a. From time to time, members are asked to donate to special funds, including the annual **Foundation Day** and **Seonghwa Donations**. These funds are destined for international purposes and are sent overseas.
- b. In the past, and likely soon in the future, we can also expect additional opportunities to support for True Parents' special projects, such as True Mother's speaking tours, 2020 projects, the proposed museum at Cheongpyeong, and so on. Funds raised for these purposes are always sent onwards to the final destination.

- c. From time to time, we have held special **disaster relief campaigns**. The most recent was to support the citizens of the Philippines devastated by the Super-Typhoon Haiyan.
- d. Finally, I intend to invite the US membership to contribute to special appeals on occasion. The completion of the **Peace Palace in Las Vegas** is a world-level project, but I would like our American Movement to be an active participant.

Other Donations

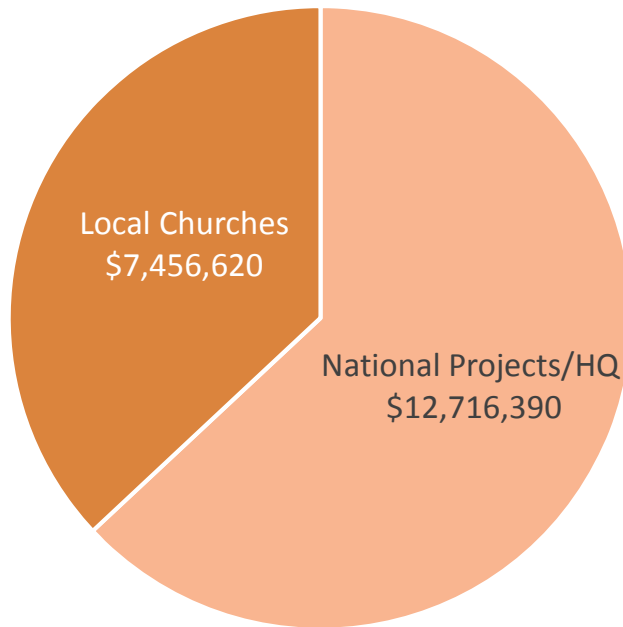
In addition to the above public donations, there are many other private donations that our members make which are considered independent family decisions and are neither monitored nor tracked by HSAUWC on a national level. This includes all donations to Cheongpyeong for ancestor liberation and blessing, monies raised locally for youth scholarships and local Seonghwa funds, and so on.

A Final Note

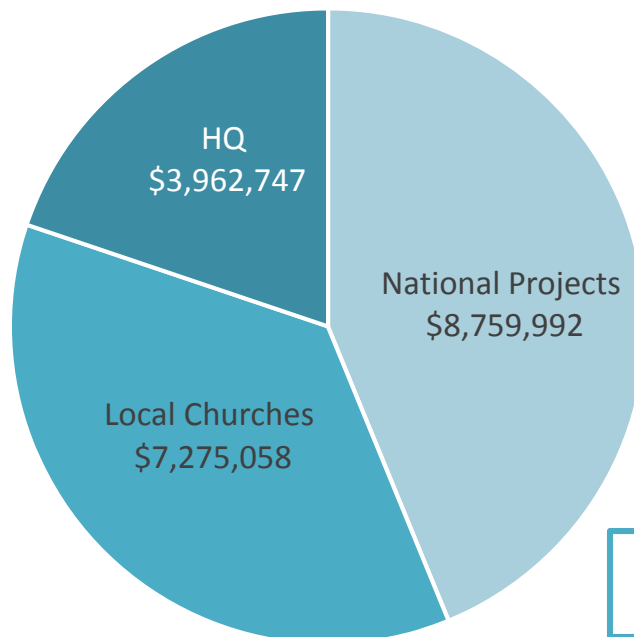
At present, almost all of our National and International ministry programs are funded by donations and dividends from our subsidiaries. Only a very small percentage (less than 5%) are funded by member donations. Our long-term goal is that we grow membership and donations so that all these needs can be met directly from USA membership, releasing the other funds for our 2020 and international responsibilities.

HSA-UWC USA (Local Churches & National Projects)
Income & Expenditure
For the Year 2013

INCOME

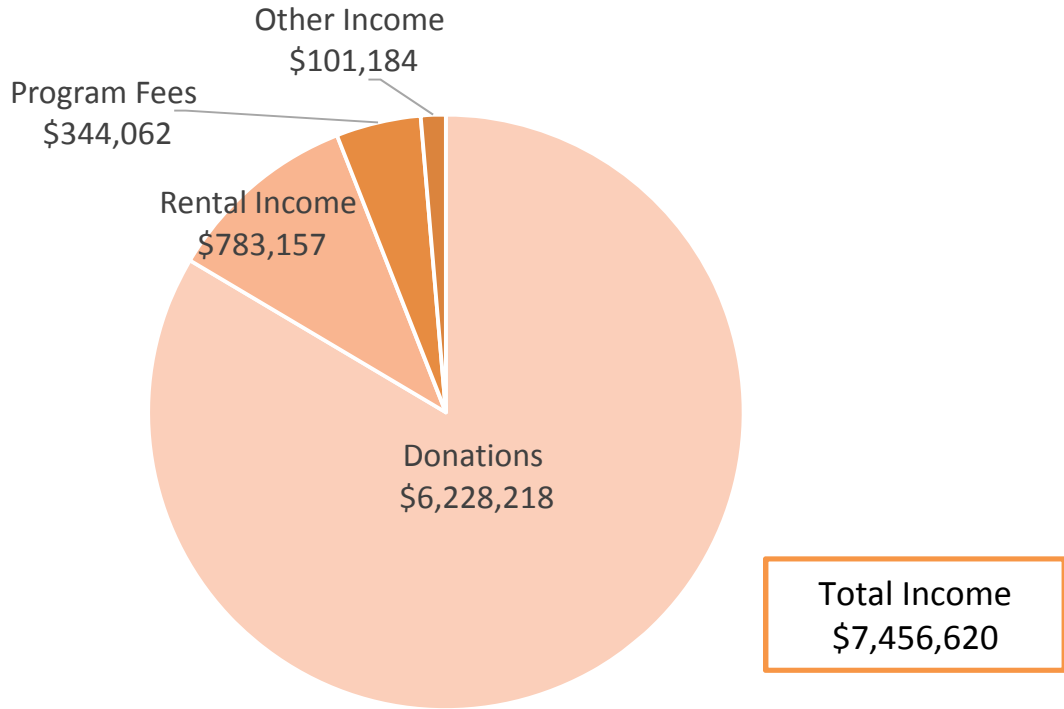


EXPENDITURE

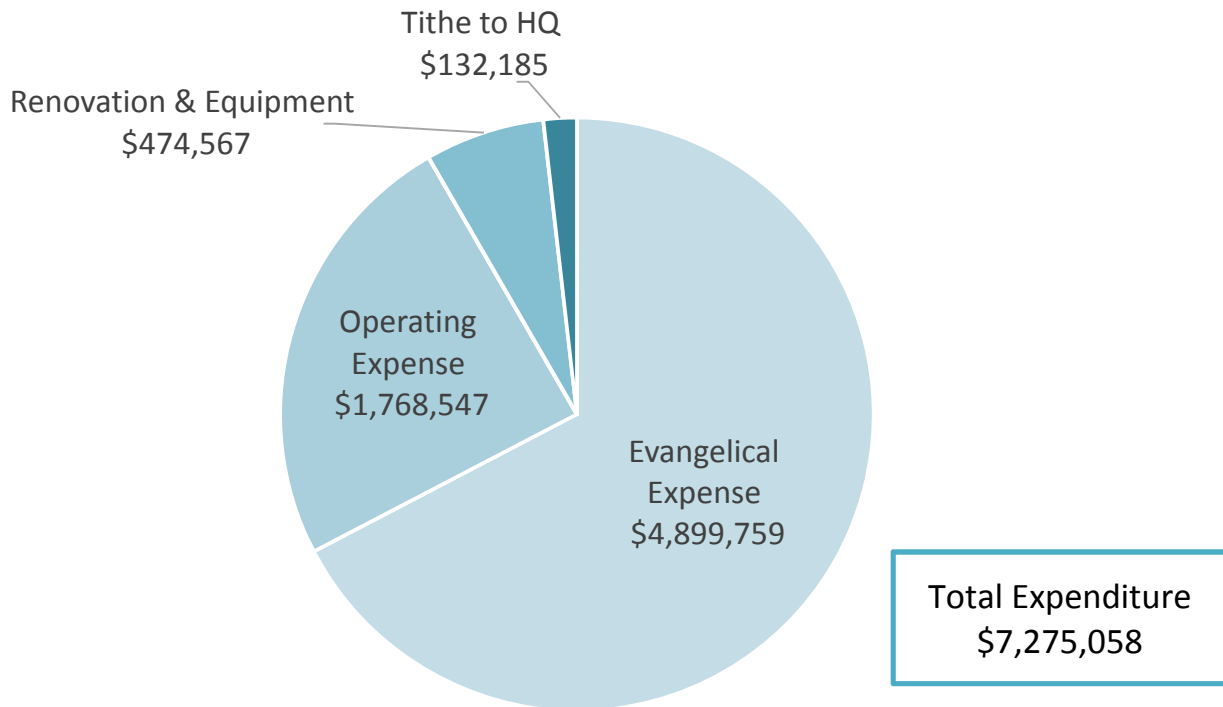


HSA-UWC Local Churches
All Local Income and Expenditure
For the Year 2013

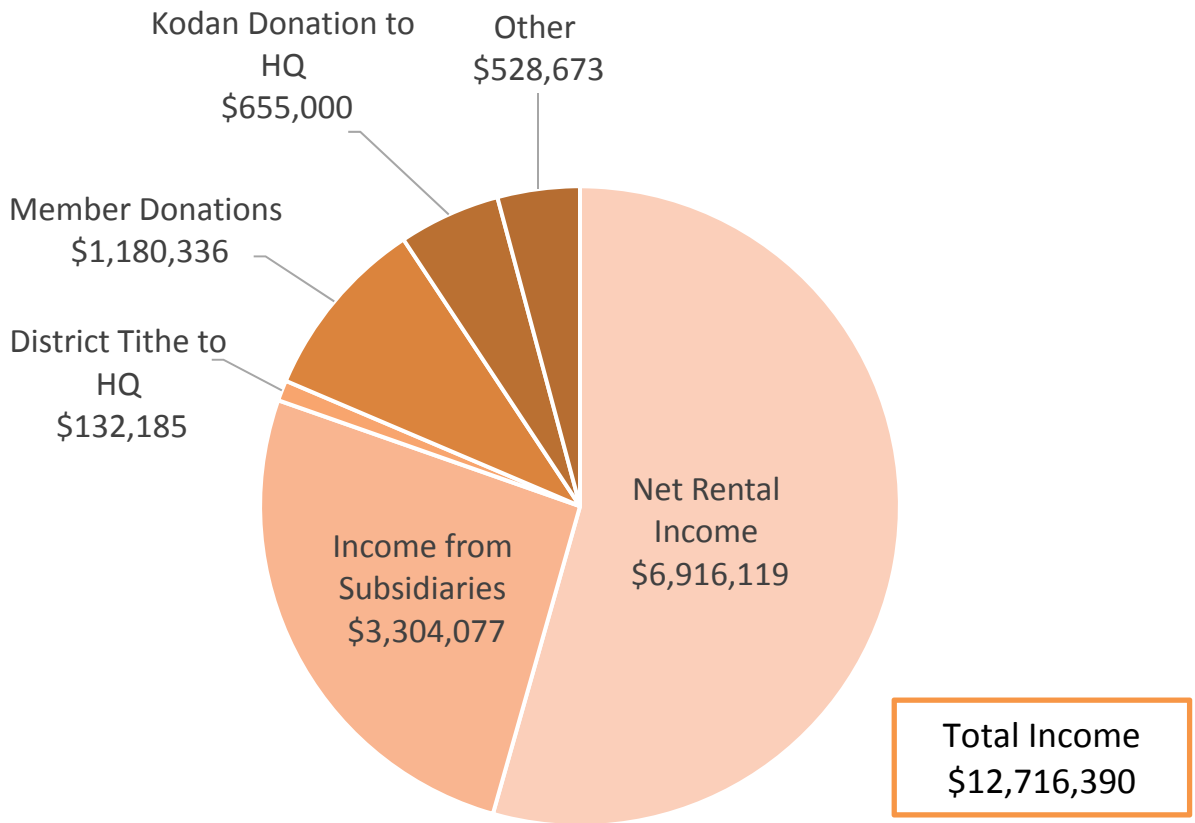
ALL LOCAL CHURCH INCOME



ALL LOCAL CHURCH EXPENDITURE



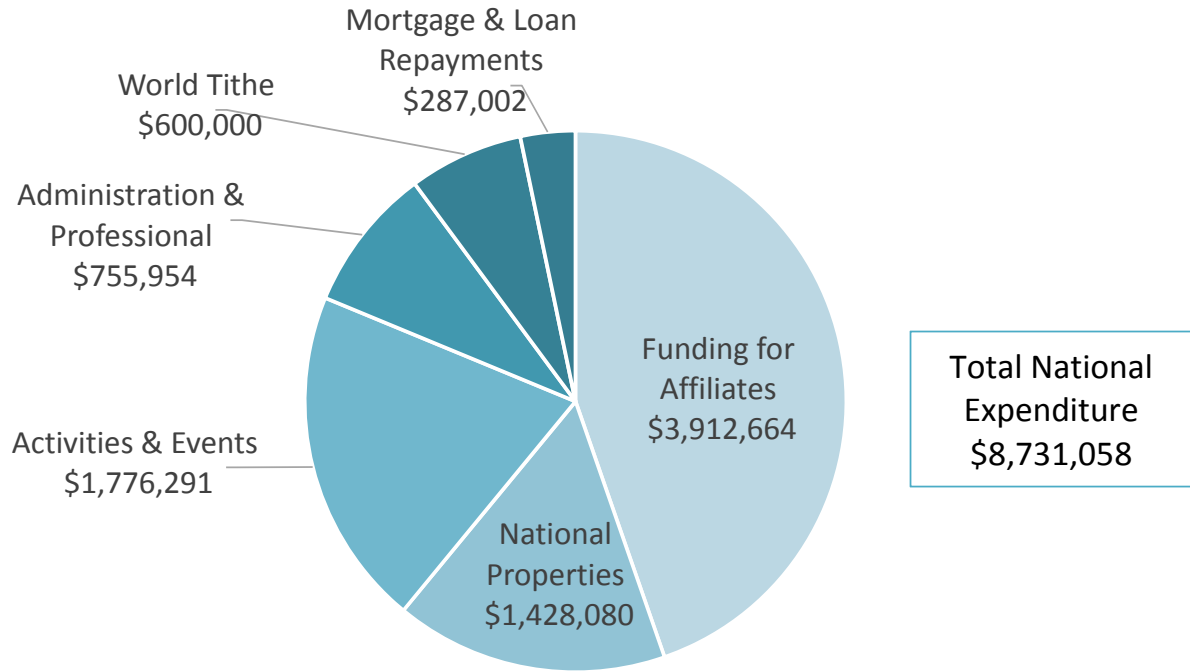
**HSA-UWC National Projects & HQ
National/HQ Income
For the Year 2013**



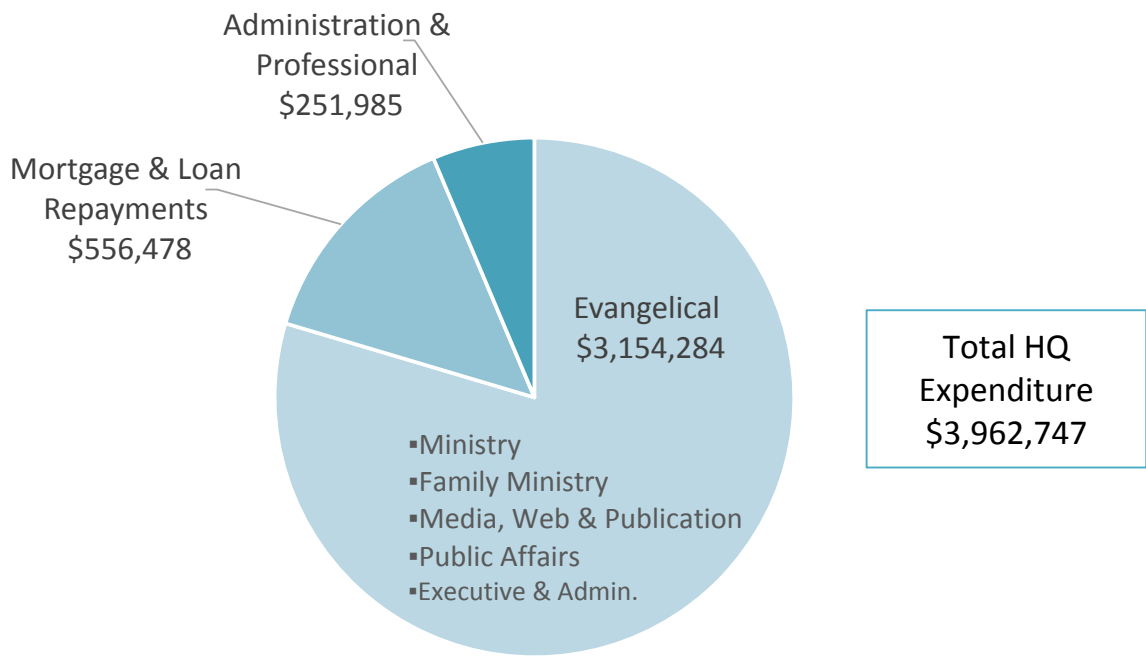
*Donations / fees to Cheongpyeong are not considered as HSA-UWC (US) income.

HSA-UWC National Projects & HQ National/HQ Expenditure For the Year 2013

EXPENDITURE FOR NATIONAL PROJECTS

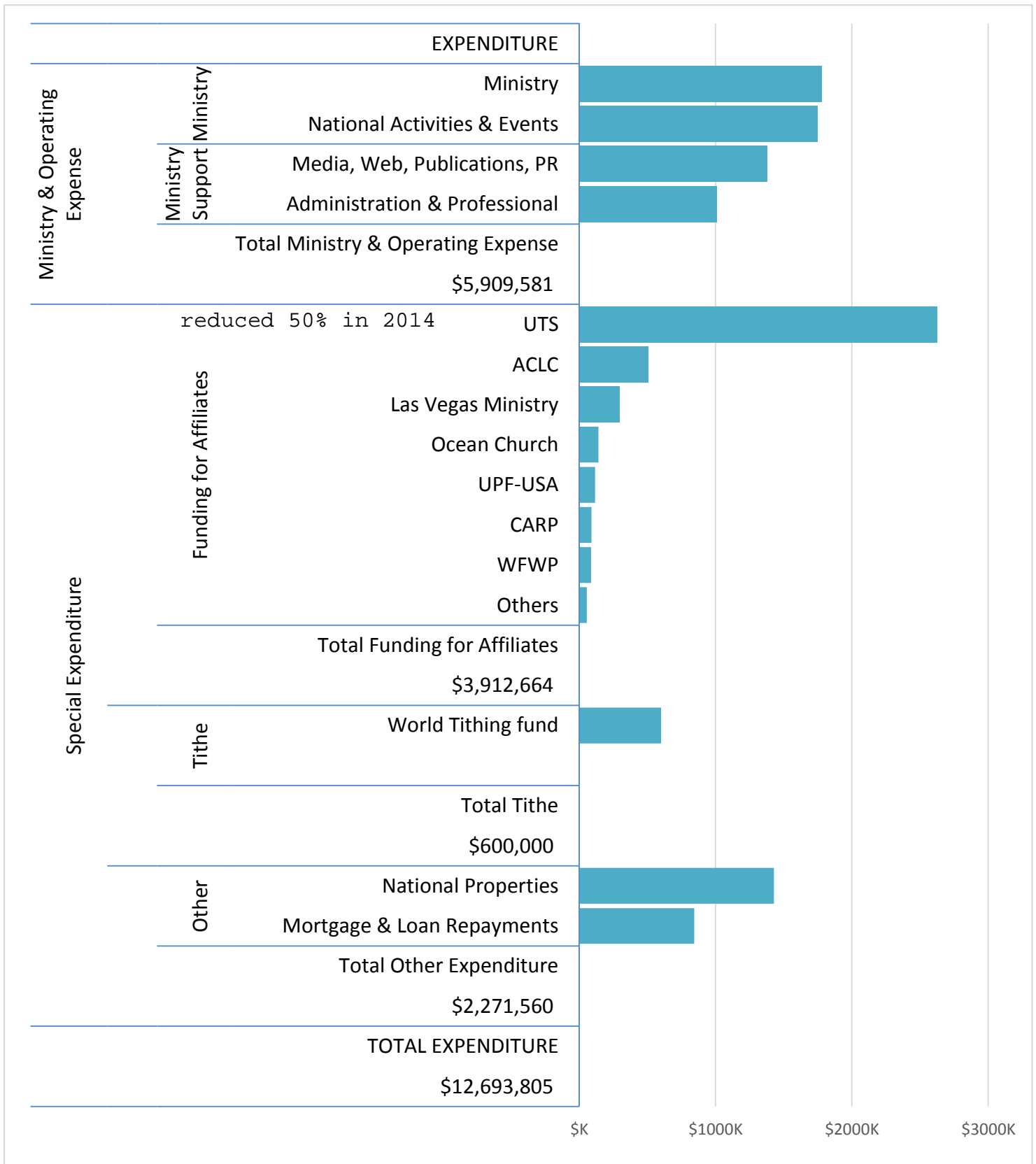


HQ EXPENDITURE

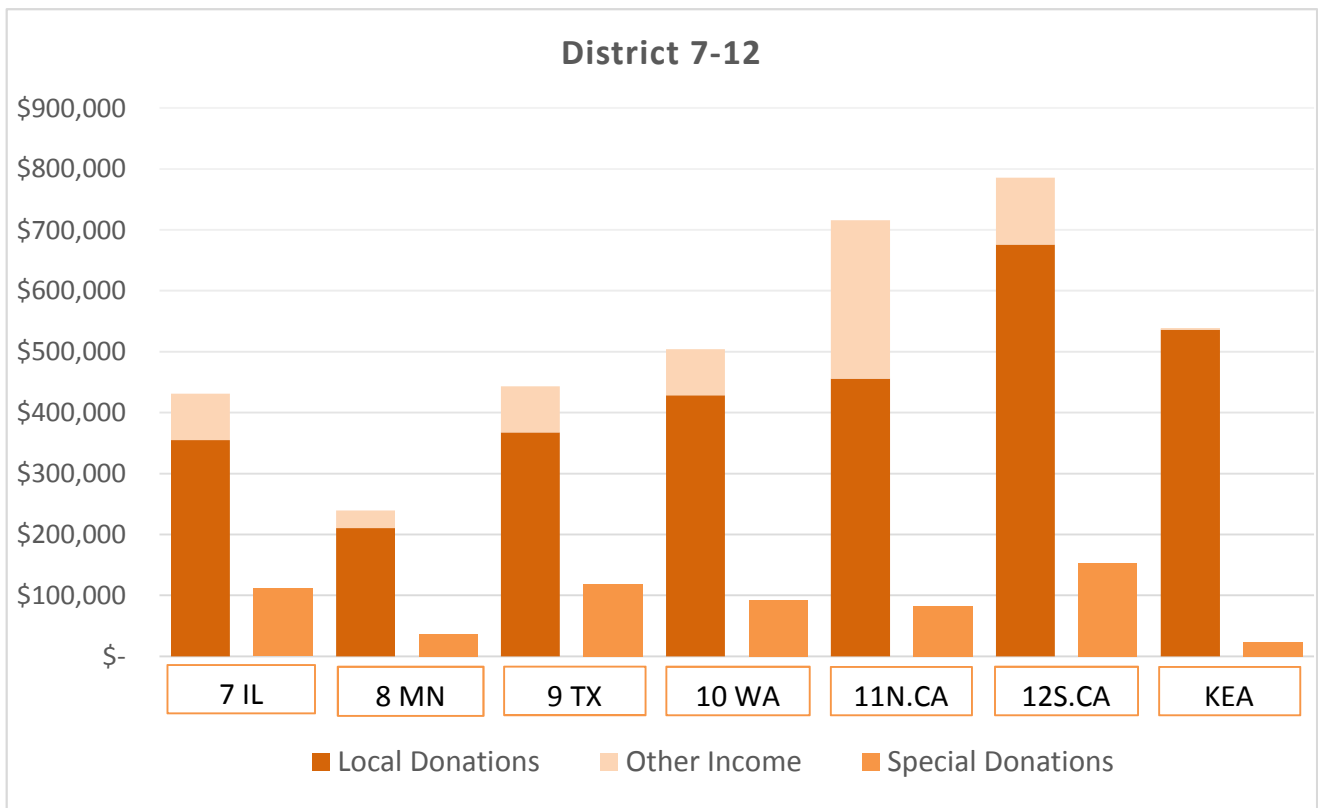
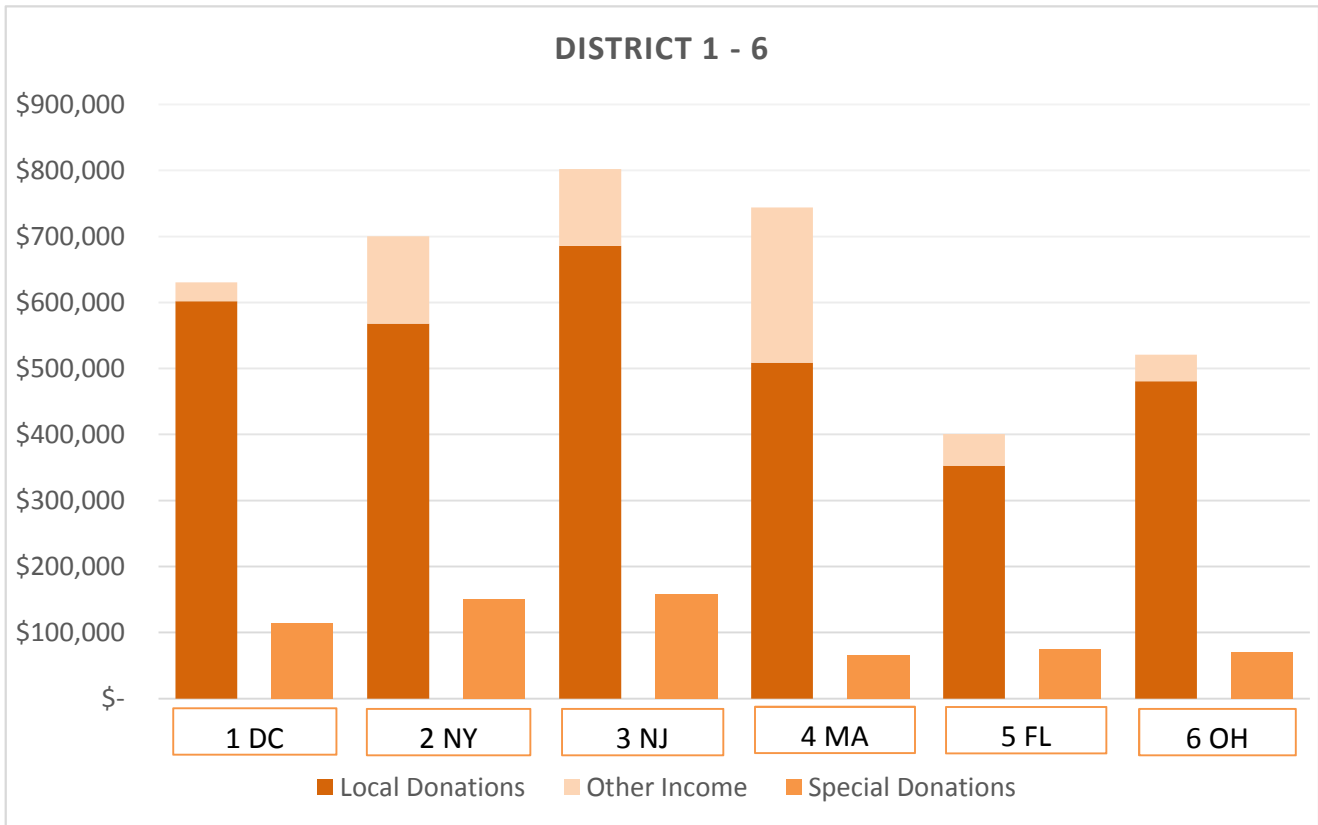


**Total Expenditure
\$12,693,805**

HSA-UWC National Projects & HQ Expenditure by Activity For the Year 2013

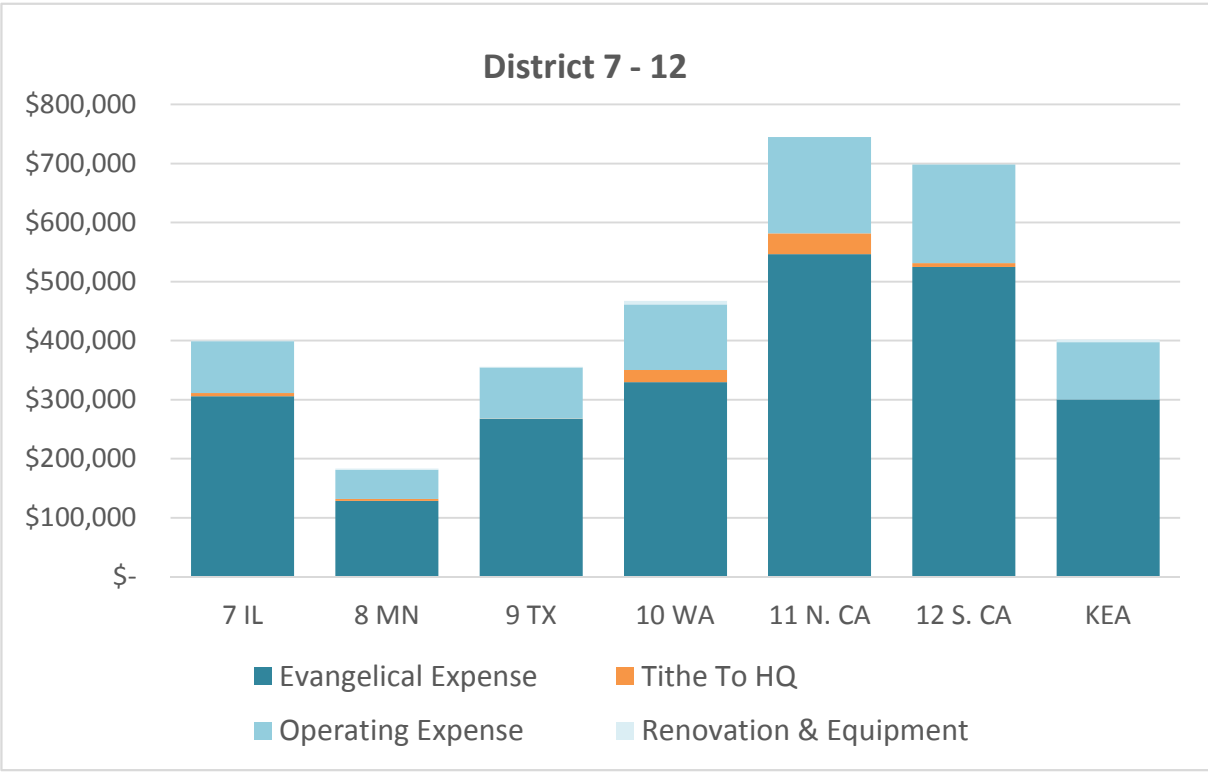
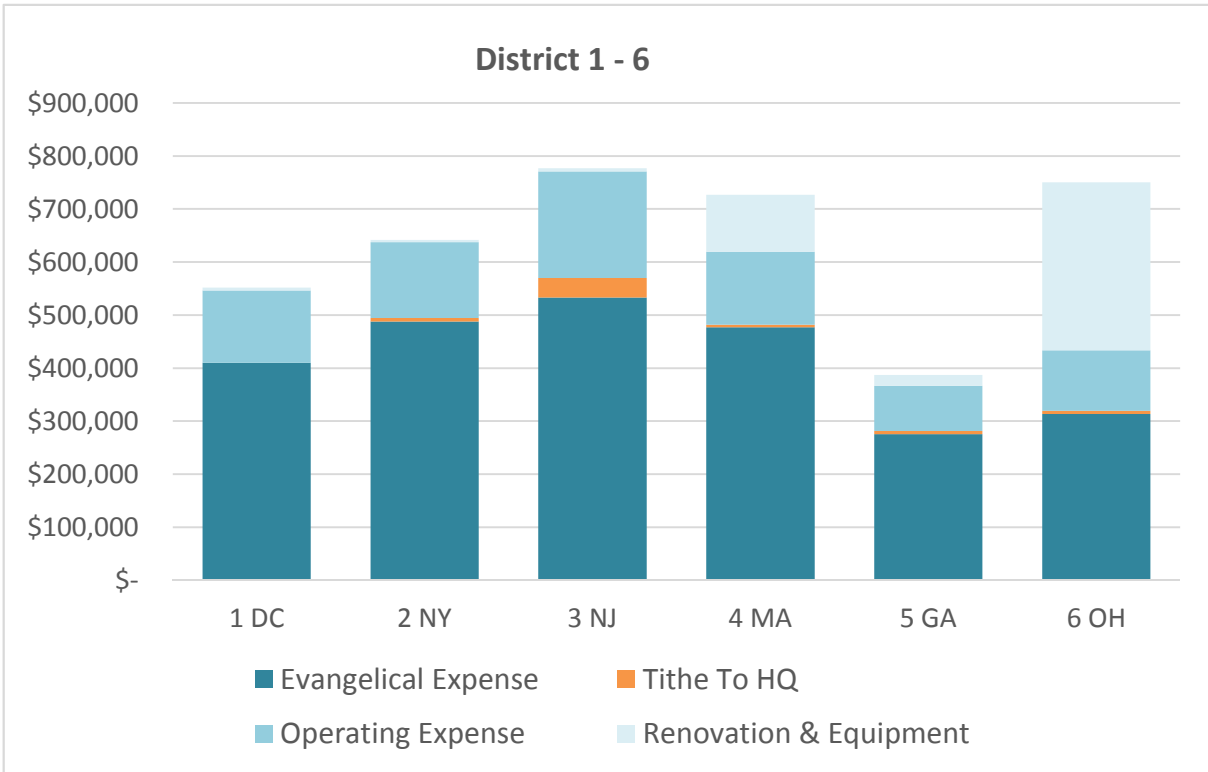


HSA-UWC Local Churches Income by District For the Year 2013



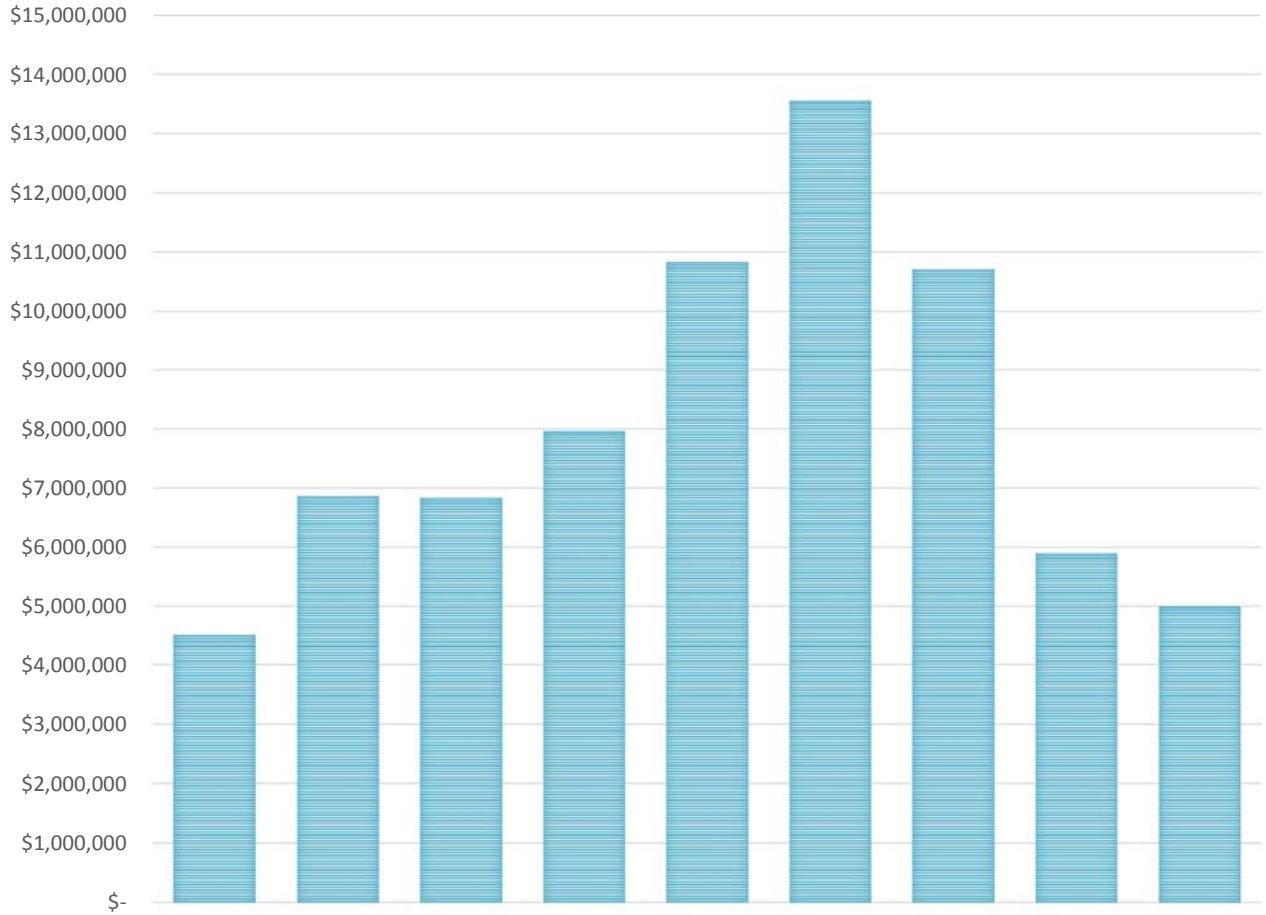
*Special Donations are collected through Districts for National or International purposes.

HSA-UWC Local Churches Expenditure by District For the Year 2013



**HSA-UWC Notional Projects & HQ
National/HQ Expense 2006-2014**

Ministry & Operating Expense Only - excluding affiliate-funding and property expenditure



	2006	2007	2008	2009	2010	2011	2012	2013	2014 Proj.
National Activities & Projects	2,208,464	2,777,540	2,762,818	4,075,180	6,044,443	6,781,841	2,742,387	1,647,358	1,245,590
Ministry	1,183,324	2,131,930	1,970,747	2,046,166	2,613,269	2,457,004	4,573,104	1,472,168	920,000
Media, Web, Publication, PR	525,575	946,899	875,310	908,807	1,160,687	2,168,667	1,504,615	1,377,993	1,220,000
Finance, Legal & Professional	458,600	826,234	763,767	792,996	1,012,778	1,892,310	1,334,919	1,007,939	1,098,000
Family Ministry	142,018	190,684	462,176	145,119	6,683	260,856	564,411	404,123	520,000
Total Expense	4,517,981	6,873,288	6,834,819	7,968,268	10,837,861	13,560,679	10,719,436	5,909,581	5,003,590

**Local Income, Expenditure, Tithe to HQ and National Tithe
For the Year 2013**

Local Income			National/Int'l Donations	
Dist.	Local Donations	Other Income	National Tithe	Special Donations
1 DC	601,978	28,555	15,650	114,430
2 NY	567,955	132,426	27,979	150,896
3 NJ	685,900	116,266	17,306	159,023
4 MA	508,676	235,178	15,214	66,566
5 GA	352,787	48,113	9,334	75,056
6 OH	480,859	40,067	6,394	70,962
7 IL	355,080	76,255	5,831	111,252
8 MN	210,322	29,327	9,644	36,400
9 TX	367,825	75,207	19,380	118,666
10 WA	428,508	75,554	9,166	92,734
11 N. CA	456,035	259,475	7,524	82,310
12 S. CA	675,895	109,843	9,540	153,731
KEA	536,398	2,137	0	23,831
Total:	6,228,218	1,228,402	152,962	1,255,857

Local Expenditure				
Dist.	Evangelical Expenses	Operating Expenses	Capital Expenditure	Dist. Tithe To HQ
1 DC	409,822	136,358	5,326	0
2 NY	487,921	142,675	4,277	6,652
3 NJ	532,889	201,316	5,923	36,714
4 MA	476,852	137,244	107,475	5,000
5 GA	275,181	85,143	20,043	6,439
6 OH	313,724	113,712	317,208	5,960
7 IL	305,655	87,902	1,079	5,395
8 MN	128,776	49,520	2,127	3,171
9 TX	267,519	86,856	1,012	471
10 WA	329,629	110,998	6,088	20,680
11 N. CA	546,379	163,020	0	35,445
12 S. CA	524,896	167,234	0	6,258
KEA	300,516	97,154	4,010	0
Total:	4,899,759	1,579,131	474,567	132,185

*Other Special Donations:

Foundation Day, SungHwa, Autobiography donation, etc. that were collected by Districts and sent to HQ.

**Average Local Donation per Donor
For the Year 2013**

Local Donations			
Dist.	Donations for Local Church	Number of Donors	Average per Donor
1 DC	\$ 601,978	546	\$ 1,103
2 NY	\$ 567,955	651	\$ 872
3 NJ	\$ 685,900	681	\$ 1,007
4 MA	\$ 508,676	401	\$ 1,269
5 GA	\$ 352,787	337	\$ 1,047
6 OH	\$ 480,859	376	\$ 1,279
7 IL	\$ 355,080	326	\$ 1,089
8 MN	\$ 210,322	186	\$ 1,131
9 TX	\$ 367,825	310	\$ 1,187
10 WA	\$ 428,508	348	\$ 1,231
11 N. CA	\$ 456,035	466	\$ 979
12 S. CA	\$ 675,895	457	\$ 1,479
KEA	\$ 536,398	324	\$ 1,656
Total:	\$ 6,228,218	5,409	\$ 15,327

*Average per donor – not by family.

*Local donations only – excluding national or international donations.